



TRUST BOARD COVER SHEET

	<p><i>The cover sheet purpose is to provide the Trust Board/Committee with a clear summary of the paper being presented, how it impacts on the people we serve, key matters for attention and the ask of the Trust Board/Committee</i></p> <p><i>The Accountable Director must satisfy themselves that the cover sheet is accurate and fully reflects the paper. The expectation is that the Accountable Director has read and agreed the content of both the cover sheet and paper.</i></p>	
Meeting and Date of meeting	<p><i>Trust Board Meeting</i></p> <p><i>26th June 2025</i></p>	
Title of paper	<p><i>Capital Investment End of Year Report 2024/25</i></p>	
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	Position	<i>Director of Planning, Performance and Informatics</i>
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This paper sits within the Trust Board role of:	<p><i>Accountability</i></p>	
This paper is presented for:	<p><i>Assurance</i></p> <p><i>(Notes on completion at end of document)</i></p>	
Links to Trust Strategic Priorities 	<input checked="" type="checkbox"/>	<i>Collaborative Working</i>
	<input type="checkbox"/>	<i>Learning Organisation</i>
	<input checked="" type="checkbox"/>	<i>Safety, Quality & Experience</i>
	<input type="checkbox"/>	<i>Community First</i>
	<input type="checkbox"/>	<i>Whole-Life Approach</i>

1. Reason for Presentation of Paper / Report

This paper has been shared with Trust Board for information. It sets out the Capital Investment received from the Department of Health (DoH) for the financial year 2024/25, this is referred to as the Capital Resource Limit (CRL). The paper details the breakdown of ring fenced and general capital schemes and provides the lessons learnt for going forward into 2025/26 financial year.

2. Detailed summary of paper contents:

High level Context:

The first CRL was received on 12 April 2024 for a total of **£8.8M**. As the year progressed further capital investment was secured in relation to specific areas such as ICT, Backlog Maintenance, Equipment and General Capital. The Trust received a total of **£36.5M** CRL for the financial year 2024/25.

The **£36.5M** capital investment was allocated to the following areas:

- **£15.8M - Major Capital Schemes-** which is for projects with a delegated limit >£1.5m, these are informed by the Trust Priorities within the Departments 10 Year Capital Plan. This year the investment funded the Rapid Diagnostic Centre, CAH & DHH LV and Encompass.
- **£14.6M - Ringfenced Capital Funding** - which is allocated by the DoH specifically to undertake spend in a certain area/project; which includes ICT, Backlog Maintenance, Diagnostic equipment and GP Practices.
- **£6.04M - General Capital** - is internally allocated by the Trust's Capital Allocations Group (CAG) who have responsibility for agreeing and allocating general capital funding, which is informed by Strategic and Directorate priorities which includes fleet, medical equipment, ICT and Estate schemes.
- **£4.6M - Invest to Save** - is allocated by DoH to support a range of Estates schemes driving efficiency savings and sustainability. These are informed by Estate priorities and cannot be utilised for other purposes.

3. Areas of improvement/achievement:

- Regular monthly checks between CAG support, finance colleagues and service leads to review the on-going status of capital approvals allocated to provide early alerts if not on track to meet spend in year.
- Good preparedness and ability to effect opportunities to secure slippage funding in year with close working relationships, and challenge, between Capital Planning, Finance and Estates.
- Ongoing strong working relationship with Strategic Investment and Health Estates partners.

4. Areas of concern/risk/challenge:	
<ul style="list-style-type: none"> Limited availability of capital funds for general capital allocations with a high number of competing demands. On-going challenging process to secure business case approvals delaying awards and ability to implement schemes within single year timelines. New DOH Strategic Investment Committee (SIC) process for prioritising major capital investments. 	
5. Impact on Statutory Duties: Provide details on the impact of the following and how.	
<i>Financial Impact</i>	<i>Safety and Quality Impact</i>
No, there are no Financial Impacts	No, there are no Quality, Safety or Experience Impacts
6. Risk Assessment (Risk level and state if a risk assessment be completed)	
N/A	
7. Other Business Intelligence/data (If appropriate)	
N/A	
8. Impact: Provide details on the impact of the following and how. If this is N/A you should explain why this is an appropriate response.	
Corporate Risk Register	N/A - The paper does not require a risk assessment.
Board Assurance Framework	N/A – the Senior Leadership Team would pick up any issues that are highlighted within the Trust assurance framework
Equality and Human Rights	N/A – Equality and Human rights are not affected by this report.

CAPITAL INVESTMENT

END OF YEAR REPORT 2024/25

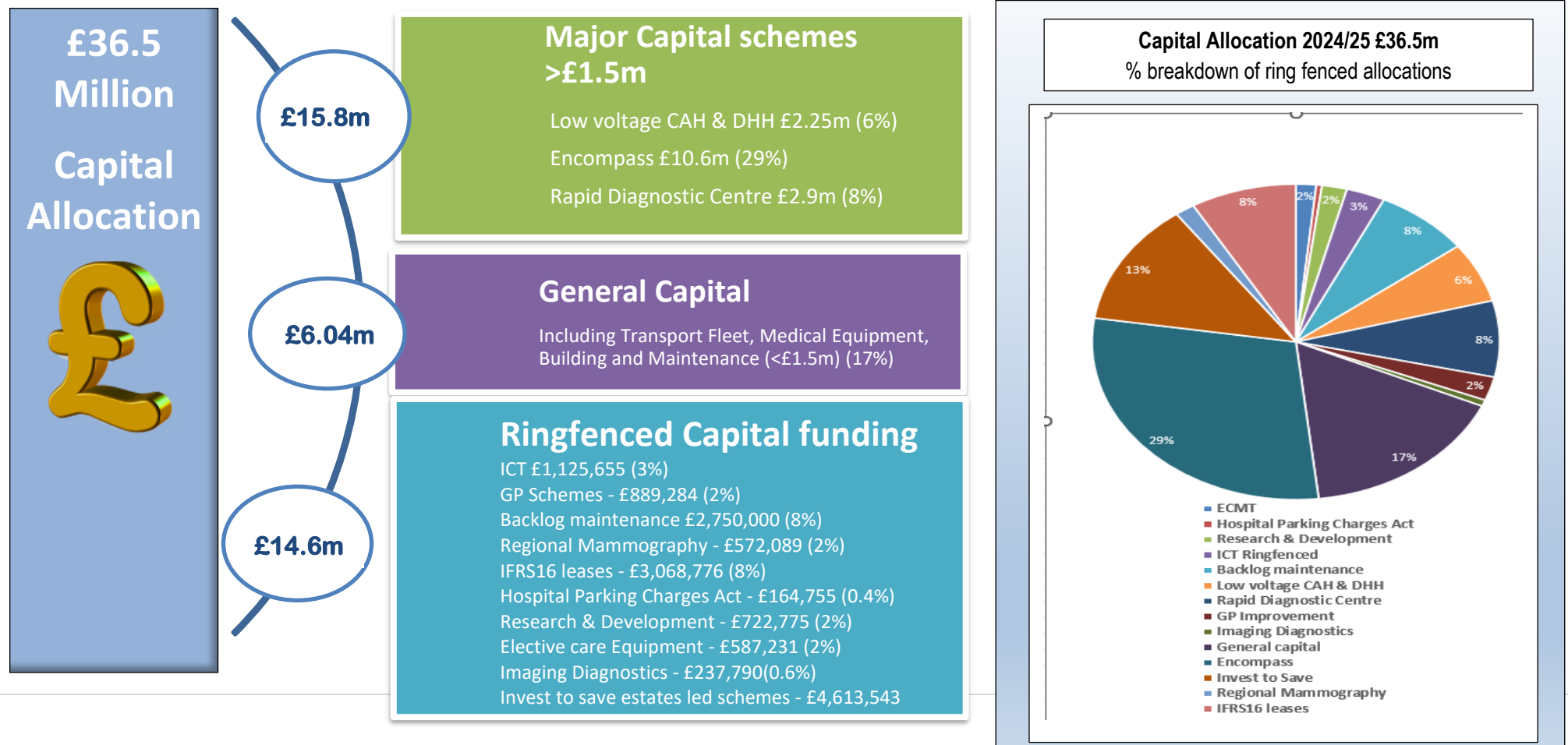


Directorate of Planning, Performance and
Informatics

1.0 Introduction

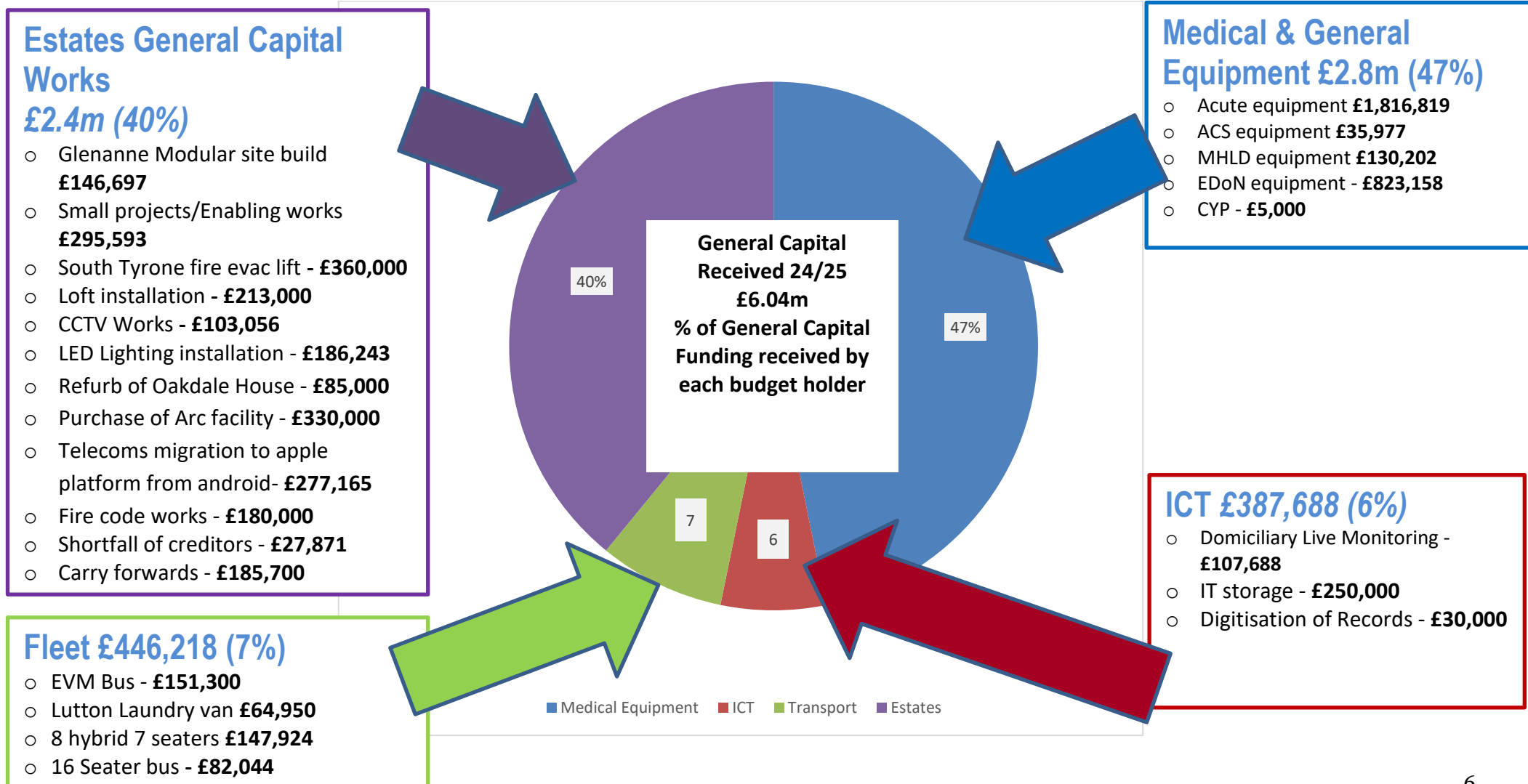
This paper provides a summary of the capital investment received and allocated during 2024-2025.

The first Capital Resource Limit (CRL) was received on 12 April 2024 for a total of **£8,873,479**. During the year further allocations were bid for and received. The total CRL investment received in 2024/25 was **£36,557,702**. The diagram below demonstrates the share and % of the CRL allocation made for Major Capital, Ring-fenced and General Capital schemes.



2.0 General Capital Funding and Allocations 2024/2025

General capital funding is allocated by the Capital Allocation Group (CAG) based on directorate priorities for estates works, purchase of fleet, ICT and Medical Equipment for all Directorates. The diagram below outlines the **General Capital investment** received in 2024/25 (£6.04m) and areas of allocation.



2.1 Capital funding returned

During the year, several allocations were returned to DOH or internally to CAG for reallocation, as services were unable to fulfil their requests. The following lists all returns and the rationale for them. These have been reviewed to ensure that lessons are learned for the future, to minimise the return of funding to DoH where possible.

2.1.1 CRL allocations returned to DOH for ring-fenced projects

The total CRL returned was **£1,593,958**.

The following list sets out ring fenced funding which was returned to DOH during the year:

- £534,000 was returned for the Warrenpoint GP works due to ongoing unresolved lease issues.
- £50,410 returned for Medcon due to the supplier suffering a serious cyber attack last year which impacted their systems and ability to engage with customers. The revised upgrade date is too close to encompass go live therefore will have to be postponed until after 8th May. Funding will be required during 25/26 financial year.
- £94,528 was returned for ICT Bloodpat due to not being able to deliver by year end.
- £60,000 was returned for Rapid Diagnostic centre due to NIE not completed works by year end.
- £285,000 was returned for Encompass due to not being able to deliver by year end.
- £520,755 was returned for IFRS16 for leases that were not going ahead.
- £49,265 was returned for Encompass for equipment not delivered on time.

2.1.2 General Capital Allocations returned back to CAG

The total General Capital returned was **£306,263 which was reallocated by CAG:**

- £200,000 was returned from DHH Fire code works, delayed due to not able to complete works by end of March.
- £90,000 was returned to CAG from South Tyrone Hospital Loane House works due to changes in scope of works by service.
- £16,263 was returned to CAG from Telemetry equipment not delivered by end of March.

2.1.3 Underspend on Ring fenced allocations, not on capital spend

Draft accounts are still being reviewed by audit

- £ 107,391 from Technical Debt due an underspend on Encompass related IT order which could not be delivered by 31st March. Not advised of this in time to complete vesting procedure.
- £53,061 from Invest to Save - Energy Efficiency due to works not being completed by 31st March. Discovered by Capital Team during year end accounts.

2.2 Equipment ordered during 2024/25 with revenue funds which had to be capitalised as costs were greater than £5,000

A total of 17 items with a value of **£128,487** were ordered by teams as a revenue funded item however cost greater than £5000 therefore must be treated as a capital item. These items then had to be funded from general capital outside of the formal approvals process. These items are set out in the below table. Going forward, suggested training for staff on the difference between the ordering of capital versus revenue equipment has been recommended:

Item	Directorate	Cost
Hobart Oven	ACS	£6,181
Merrychef oven and accessories	ACS	£5,995
Bladder scanner	SCS	£9,745
Sentimag Probe	SCS	£9,950
Easystand Evolv	MHD	£7,024
Hobart Dishwasher	MUSC	£6,18
Uretherorenoscope	SCS	£5,139
Uretherorenoscope	SCS	£5,139
Electric oven combi	ACS	£7,246
Washing machine	ACS	£5,407
Bladder scanner	SCS	£8,780
Bladder scanner	SCS	£8,780
Bladder scanner	CYP	£8,780
Video Laryngoscope	CYP	£12,892
Ureterorenoscope	SCS	£5,139
CPAP machine	MUSC	£9,778
Dishwasher	ACS	£6,331
TOTAL		£128,487

Areas for Improvement for 2025/26

The Capital Allocations Group continues to focus on opportunities to improve processes and systems and provide assurance that our limited capital resources are targeted at supporting our staff to deliver the best outcomes for our service users. This includes a review of lessons learned and opportunities to improve the procurement process going forward into 2025/26.

