



TRUST BOARD MEETING

DATE: Thursday, 29th January 2026

TIME: 10.45 a.m. – 2.10 p.m.

VENUE: The Boardroom, Trust Headquarters, CAH

AGENDA

TIME		ITEM	DIRECTOR	BOARD ACTION REQUIRED
10.45 – 11.00 am	1.	Chair's Welcome and Apologies	Ms Eileen Mullan	
	2.	Declaration of Interests	Ms Eileen Mullan	
	3.	Chair's Update	Ms Eileen Mullan	
	4.	Chief Executive's Update	Mr Steve Spoerry	
	5.	Minutes of meeting held on 27.11.2025	Ms Eileen Mullan	Approval
	6.	Matters arising from previous meeting	Ms Eileen Mullan	Assurance
EXPERIENCE, PEOPLE & CULTURE				
11.00 – 11.30 am	7.	Service Improvement / Learning from staff and service user experience • Presentation: Seasons of Life Project (Dr Sinead Hannan attending)	Mr Colm McCafferty	Information
11.30 – 11.50 am	8.	Reset Plan – Northern Ireland Ambulance Service	NIAS Attendees	Information
STRATEGY & REFORM				
11.50 – 12:10 pm	9.	SHSCT Theatre Utilisation and Elective care - Presentation	Mr Declan McClements	Assurance
12:10 – 12:20 pm	10.	Southern Trust Integrated Maternity and Women's Health Update	Mr Colm McCafferty	Assurance
12:20 – 12:30 pm	11.	Trust Estates Strategy	Ms Catherine Marks	Approval
ACCOUNTABILITY, STABILISATION & DELIVERY				
12:30 – 12:50 pm	12.	SHSCT Major Incident – IT Outage	Elaine Wilson / Prof Graham Evans	Approval
12.50 – 1.05 pm	13.	Corporate Parenting Report	Mr Colm McCafferty	Assurance
1.05 – 1.20 pm	14.	SHSCT Financial Performance - Month 9	Ms Catherine Marks	Approval

1.20 1.25 pm	15.	Draft Board Assurance Framework	Dr Stephen Austin	Approval
1.25 – 1.40 pm	16.	Committee Chair Reports i) Finance and Performance Committee, 4 th December 2025 ii) Governance Committee, 11 th December 2025	Mrs Liz Ensor Mr Jackie Johnston	Assurance Assurance
OTHER ITEMS				
1.40 – 1.55 pm	17.	Application of Trust Seal	Ms Catherine Marks	Approval
1.55 – 2.05 pm	18.	Board Governance Self-Assessment	Ms Eileen Mullan	Approval
2.05 – 2.10 pm	19.	Any Other Notified Business	Ms Eileen Mullan	
PAPERS FOR INFORMATION				
a. Finance and Performance Committee - Minutes of meeting held on 4 th December 2025 - Committee Work Programme 2026 - Terms of Reference		d. Chair and Non-Executive Directors Engagement		
b. Governance Committee - Minutes of meeting held on 11 th December 2025 - Committee Work Programme 2026 - Terms of Reference		e. Chief Executive’s Engagement for Trust Board		
c. Southern Health and Social Care Trust Highlights				
The date of the next meeting will be Thursday, 26th March 2026 at 10.30 a.m.				

Under Standing Orders, anyone who wishes to ask a question or address the meeting on an agenda item, may put their request in writing by emailing TrustBoard@southerntrust.hscni.net before 12.00 noon on Monday, 26th January 2026.