

BOARD REPORT SUMMARY SHEET

Meeting: Date:	Trust Board Meeting 30 th January 2020
Title:	Summary of Capital & Revenue Proposals greater than £300,000 Draft V0.5
Lead Director:	Aldrina Magwood Director of Performance & Reform
Purpose:	For Approval
<p><u>Key strategic aims:</u></p> <p>This paper provides a summary of proposals with a capital/revenue value greater than £300,000 that have been developed between the period 26th September 2019 – 30th January 2020.</p> <p>The previous report was approved by Trust Board 26th September 2019.</p>	
<p><u>Key issues/risks for discussion:</u></p> <p>Each project has a risk management process in place to identify and seek to manage/mitigate any impact on successful delivery of the investments proposed.</p>	
<p><u>Summary of SMT Discussion:</u></p> <ul style="list-style-type: none"> • SMT acknowledged capacity issues associated with existing services and accommodation. • SMT noted the age of medical radiology equipment, that some devices had now exceeded their recommended life span and the difficulties with obtaining relevant parts. Concerns expressed regarding the need for a dedicated funding stream for diagnostic equipment given the scale of investment and impact on Trusts general capital. • SMT welcomed the additional adult bed capacity facilitated by the paediatric space and emphasis the need to secure additional revenue from HSCB given existing bed pressures. 	
<p><u>Human Rights/Equality:</u></p> <p>N/A</p>	



**Southern Health
and Social Care Trust**

**Summary Report Capital and
Revenue Proposals greater
than £300,000**

**(26th September 2019 – 30th January
2020)**

DRAFT VERSION V0.5

**Directorate of Performance & Reform
Corporate Planning Division
SMT – 21st January 2020
Trust Board – 30th January 2020**

Introduction

This paper provides Trust Board with a summary of business cases with a capital/revenue value greater than £300,000 that were developed during the period 26th September 2019 to 30th January 2020 (see Table 1 below).

It should be noted that further details on each of the projects presented are available for review, as required within Full Business Cases/Strategic Outline Cases/Other Proposals as appropriate.

Table 1 – Capital & Revenue Proposals developed since 26th September 2019	
Project	Capital/Revenue Value £
<i>Revenue Proposals – Combined Pressures – £300,000 - £1Million</i>	
Mental Capacity Act	£807,000
<i>Capital Proposals £300,000 - £1Million</i>	
Outpatients Paediatrics at Daisy Hill Hospital - Phase 1	£371,000
Refurbish 3 North at Craigavon Area Hospital	£421,513
Nuclear Medicine Gamma Equipment	£596,597

The sections below provide a brief overview of the proposed capital and revenue developments.

REVENUE PROPOSALS – COMBINED PRESSURES £300,000 - £1M

➤ **Mental Capacity Act - £807,000**

This proposal is associated with developing arrangements and the necessary infrastructure to enable the Trust to discharge its statutory duties in terms of the Deprivation of Liberty (DoL) requirements of the Mental Capacity Act (Northern Ireland 2016) which was brought into effect in October 2019.

A range of staff (detailed below) will be employed in order to implement the requirements of the Mental Capacity Act. Panels will be established to ensure all legacy and new DoL cases are considered within the required timescales. In addition, Panels which are made up of consultants and professional staff will be established and funding has been allocated accordingly.

MCA Central Team	WTE
Band 8a Project Manager	1.00
Band 7 ASWs	6.00
Band 6 Admin	1.00
Band 4 Admin	4.00
Total	12.00

The aim of this legislation is to afford safeguards to:-

1. Individuals deprived of their liberty through short-term detentions (hospital admissions) or to people who are placed in long-term community placements
2. Organisations, services and staff who deprive people of their liberty through the support, care or treatment they provide

To meet these safeguards, the Trust is required to introduce a range of processes which support robust and effective governance arrangements in terms of project management, key monitoring and reporting requirements for all patients admitted to acute wards on a short-term basis and to all community clients availing of community support services who meet DoL criteria.

Furthermore, as from 2nd December 2019, the Trust is now legally obliged to follow these processes for all new clients and patients in addition to having 12 months from the implementation date to establish the safeguards for all existing legacy clients.

CAPITAL PROPOSALS - £300,000 - £1M

➤ **Outpatients Paediatrics at Daisy Hill Hospital (Phase 1) £371,000**

This business case relates to a proposal to provide accommodation for a Dedicated Outpatient Service for Children and Young People on the Daisy Hill Hospital site in line with the 'Changing for Children' Project.

The first phase of works will involve relocating services and decanting staff to other facilities on the Daisy Hill Hospital site (as detailed below) and preparation of Clanrye House for Phase 2 (dedicated accommodation for Outpatient Services for Children & Young People):-

- Aids/Adaptation Store
- Orier House
- Meadowview

It is proposed that Phase 2 will be completed during the 2020/21 financial year and a separate business case will be developed and submitted detailing the works/costs relating to Phase 2.

The total cost of the project is £950,000 spanning over two financial years.

➤ **Refurbish 3 North Ward Accommodation at Craigavon Area Hospital - £421,513**

This business case has been prepared in order to take forward works to reconfigure vacant paediatric accommodation in Ward 3 North and to fully maximise the bed space.

Change to upgrade to enable additional Adult bed capacity.

This will provide additional adult bed capacity and can also facilitate a number of internal bed reconfigurations within existing wards and improve clinical adjacencies as appropriate.

➤ **Nuclear Medicine Gamma Equipment - £596,597**

This investment relates to a proposal for urgent replacement of one of the two Gamma Camera Scanners sited within the Nuclear Medicine Department at Craigavon Area Hospital with a Spec CT Camera. The investment also includes costs associated with refurbishment of the existing accommodation to facilitate installation of the new equipment and to adhere with the necessary building regulations.

One Gamma Camera Scanner (which includes CT ability) is 11 years old whilst the other Gamma Camera Scanner (with no CT ability) is 20 years old and has ceased working. Unfortunately, it is not possible to maintain/fix or replace the 20 year old Gamma Camera Scanner as parts are no longer being manufactured and given the technological advances over recent years, procurement of stand-alone Gamma Cameras are no longer possible.

In view of this, the Trust is operating a limited nuclear medicine service with one Scanner which emanates with some patients being diverted to Antrim Area Hospital and Royal Victoria Hospital to receive their scans as part of the Trust's contingency arrangements which have been put in place to mitigate any potential patient risks.

Given that the service is now reliant on only one nuclear medicine Scanner which leaves the service vulnerable should the remaining Scanner fail or breakdown, the Trust's Risk Register has been updated to reflect this.

With the demand for complex nuclear medicine scanning increasing, replacement of the obsolete Gamma Camera Scanner with a Spec CT Camera will ensure that the current service levels are maintained and ensure that waiting times (two weeks for 'red flags' and nine weeks for 'routine') are achieved and patients not required to be transported to other acute hospital sites.