From the Permanent Secretary and HSC Chief Executive

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To ALB Chairs & Chief Executives

Dear Colleagues

PARTNERSHIPS BETWEEN DEPARTMENTS AND ARMS'S LENGTH BODIES: NI CODE OF GOOD PRACTICE

I attach DAO (DFP) 03/19 and the corresponding *Partnerships between Departments and Arm's Length Bodies: NI Code of Good Practice.* The Code has been developed through the participation of a representative working group of key stakeholders and seeks to derive greater value from a partnership approach and to bring greater consistency to relationships between Departments and their ALB's.

Whilst early indications are that compliance with the new Code will not require any significant changes to the way in which the Department engages with you, we will be liaising with ALB colleagues in the coming months to consider where and how we might enhance and develop our partnership arrangements.

I would ask that you bring the DAO and Code of Good Practice to the attention of relevant colleagues within your organisation. Should you have any queries in the meantime, please contact my Governance Unit colleagues Gillian Seeds; gillian.seeds@health-ni.gov.uk or Russell Redmond; russell.redmond@health-ni.gov.uk .

Yours sincerely

RICHARD PENGELLY