

EQUALITY SCHEME

DRAWN UP IN ACCORDANCE WITH SECTION 75 AND SCHEDULE 9 OF THE NORTHERN IRELAND ACT 1998

This document is available in a range of formats on request. Please contact us with your requirements (see page 13 for contact details).

Approved by the Equality Commission for Northern Ireland on 24 August 2011

Southern HSC Trust
Trust Headquarters
College of Nursing
Craigavon Area Hospital Site
68 Lurgan Road
Portadown
Co. Armagh
BT63 5QQ

(See also contact details on page 13)

Foreword

Section 75 of the Northern Ireland Act 1998 (the Act) requires public authorities, in carrying out their functions relating to Northern Ireland, to have due regard to the need to promote equality of opportunity and regard to the desirability of promoting good relations across a range of categories outlined in the Act¹.

In our Equality Scheme we set out how the Southern Health and Social Care Trust (the Trust) proposes to fulfill the Section 75 statutory duties.

In developing the Scheme, the Trust fully adopted the model Scheme devised by the Equality Commission for Northern Ireland – the purpose and intent of which is to set out best practice. The Trust customised the Scheme to outline its functions, the staff that it employs and the profile of the population to whom it provides health and social care.

We will commit the necessary resources in terms of people, time and money and take the necessary steps to make sure that the Section 75 statutory duties are complied with and that the Equality Scheme is implemented effectively, and on time.

We commit to having effective internal arrangements in place for ensuring our effective compliance with the Section 75 statutory duties and for monitoring and reviewing our progress.

We will develop and deliver a programme of communication and training with the aim of ensuring that all our staff and board members are made fully aware of our Equality Scheme and understand the commitments and obligations within it. We will develop a programme of awareness raising for our consultees on the Section 75 statutory duties and our commitments in our Equality Scheme.

We, the Chair and Chief Executive of the Trust, are fully committed to effectively fulfilling our Section 75 statutory duties across all our functions (including service provision, employment and procurement) through the effective implementation of our Equality Scheme. Strong leadership will continue to be imperative to ensure the maintained focus on equality matters, as well as the mainstreaming of equality considerations throughout the functions of the Trust.

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¹ See section 1.1 of our Equality Scheme.

We realise the important role that the community and voluntary sector and the general public have to play to ensure the Section 75 statutory duties are effectively implemented. Our Equality Scheme demonstrates how determined we are to ensure there are opportunities, for people affected by our work, to positively influence how we carry out our functions in line with our Section 75 statutory duties. It also offers the means whereby persons directly affected by what they consider to be a failure, on our part, to comply with our Equality Scheme, can make complaints.

The Trust is also mindful of the Human Rights Act, which was enacted in October 2000, and will seek to ensure that this Scheme is compatible with the European Convention on Human Rights.

On behalf of the Trust and our staff we are pleased to support and endorse this Equality Scheme which has been drawn up in accordance with Section 75 and Schedule 9 of the Northern Ireland Act 1998 and Equality Commission guidelines.





Roberta Brownlee

Chair

Shane Devlin

Chief Executive

Updated October 2018

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Chapter 1 Introduction

Section 75 of the Northern Ireland Act 1998

1.1 Section 75 of the Northern Ireland Act 1998 (the Act) requires the Trust to comply with two statutory duties:

Section 75 (1)

In carrying out our functions relating to Northern Ireland we are required to have due regard to the need to promote equality of opportunity between

- persons of different religious belief, political opinion, racial group, age, marital status or sexual orientation
- men and women generally
- persons with a disability and persons without
- persons with dependants and persons without.

Section 75 (2)

In addition, without prejudice to the obligations above, in carrying out our functions in relation to Northern Ireland we are required to have regard to the desirability of promoting good relations between persons of different religious belief, political opinion or racial group. The discharge of the good relations duty cannot be an alternative to or cannot set aside the equality of opportunity duty. It is not a case of good relations or equality of opportunity – they are intrinsically linked, interdependent and complimentary to one another. This combination of equality and good relations apply to policy formulation, resource allocations, service provision, employment, procurement and all dealings with service users, families, carers and Trust staff.

The promotion of equality of opportunity entails more than the elimination of discrimination. It requires proactive measures to be taken to facilitate the promotion of equality of opportunity between the categories identified in Section 75 (1). The equality duty should not deter a public authority from taking action to address disadvantage among particular sections of society – in deed such action may be an appropriate response to addressing inequalities. There is no conflict between the Section 75 statutory duties and other affirmative action measures or positive action measures which a public authority may undertake under anti-discrimination laws.

"Functions" include the "powers and duties" of a public authority². This includes our employment, service provision and procurement functions. Function also extends to budget processes. Section 75 does not prevent difficult decisions being taken, nor does it stop decisions which will affect one

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² Section 98 (1) of the Northern Ireland Act 1998.

group more than another. It enables financial decisions which are informed by evidence of the impact they are likely to have, where mitigation and alternative policies have been considered and which are transparent and accountable. ECNI Short guide to Section 75 of the Northern Ireland Act 1998 and Budgets December 2014 refers.

Please see section below under "Who we are and what we do" for a detailed explanation of our functions.

How we propose to fulfil the Section 75 duties in relation to the relevant functions of the Trust

- 1.2 Schedule 9 4. (1) of the Act requires the Trust as a designated public authority to set out in an Equality Scheme how it proposes to fulfil the duties imposed by Section 75 in relation to its relevant functions. This Equality Scheme is intended to fulfil that statutory requirement. It is both a statement of our arrangements for fulfilling the Section 75 statutory duties and our plan for their implementation.
- 1.3 The Trust is committed to the discharge of its Section 75 obligations in all parts of our organisation and we will commit the necessary available resources in terms of people, time and money to ensure that the Section 75 statutory duties are complied with and that our Equality Scheme can be implemented effectively.

Who We Are and What We Do

1.4 The Southern Health and Social Care Trust (the Trust) was established on the 1st April 2007 under the Southern Health and Social Services (Establishment) Order (Northern Ireland) 2006.

The principal place of business of the Trust is Trust Headquarters, College of Nursing, Craigavon Area Hospital Site, 68 Lurgan Road, Portadown, Co. Armagh, BT63 5QQ.

Map of NI Showing the Southern Health and Social Care Trust



Functions

The Trust provides integrated health and social care services to the Council areas of Armagh, Banbridge, Craigavon, Dungannon and South Tyrone and Newry and Mourne.

The Trust provides a wide range of hospital, community and primary care services, e.g. doctor, dentist, health visiting, speech and language therapy etc. Main in-patient hospital services are located at Craigavon Area Hospital and Daisy Hill Hospital. Working in collaboration with GPs and other agencies, staff deliver locally based services in Trust premises, in people's own homes and in the community. The Trust purchases some services including domiciliary care, residential and nursing care from independent and community/voluntary agencies. Delivering safe and effective services which are accessible and responsive to the needs of patients, clients and carers is central to the Trust's role.

The Trust acknowledges its responsibilities when buying services from other providers. The Trust will ensure that the obligations under Section 75 of the Northern Ireland Act 1998 will be reflected in contractual arrangements made with those providers.

The Trust also has the power to exercise statutory functions which embrace all the activities undertaken by the Trust including the recruitment/ employment/training of its staff, financial arrangements, contracted-out services, maintenance of its property and the delivery and development of services, including the purchase of equipment and facilities needed to do this.

Population

The Trust serves a population of some 373,000 adults and children. This is projected to increase by over 20% between 2016 and 2039 compared to the NI projected growth of 8.5%. 14% of the Trust's population is over 65 years. By 2039 this is projected to grow to 60% which is higher than the NI expected growth rate of 54%.

It is widely recognised that there has been a significant growth in the numbers of Black and Minority Ethnic communities, including migrant workers, within Northern Ireland over recent years. The increasing diversity within the Trust's area is evidenced by statistics from the Northern Ireland Health and Social Care Interpreting Service (NIHSCIS) which show that the Southern Trust is the largest user accounting for almost 50% of all interpreter bookings received. The Trust has some of the highest concentration of migrant workers in its jurisdiction. European migration accounts for 4.2% of the Trust population compared to the NI average of 2.2%. They can be found in the Trust's council area of Armagh, Craigavon, Banbridge, Newry and Mourne and notably the Dungannon area.

It is imperative that equality and good relations continue to be mainstreamed in every aspect of the delivery of our functions, so that services are provided on a person-centred, person-led basis. Given the financial pressures and economic instability in future years, the Trust needs to ensure that it keeps statutory duties to the fore so that those who are in need of health and social care, continue to receive a responsive, sensitive, high quality service, particularly vulnerable and marginalised groups.

Income / Expenditure

The Trust has an income of approximately £576m and spends almost £1.8m per day delivering care to local people.

Staff Profile

The Trust employs approximately 12,800 staff with over 72% of staff providing direct hands on care to patients and clients.

The Trust's workforce is predominantly female i.e. over 85%.

Staff group	Totals
Nursing and Midwifery	4795
Social Services	2622
Administrative and Clerical	1864
Ancillary & General/Support Services	838
Professional and Technical	1520
Medical and Dental	984
Estates Services	110
Total Staff Employed	12733

Our Vision

To deliver safe high quality health and social care services, respecting the dignity and individuality of all who use them.

Our Values

We will:

- Treat people fairly and with respect
- Be open and honest and act with integrity.
- Put patients, clients, carers and community at the heart of all we do.
- Value staff and support their development to improve our care.
- Embrace change for the better.
- Listen and learn.

Key Business Objectives

The Trust has clear business objectives which guide everything that we do. These are:

- Providing safe high quality care
- Maximising independence and choice for our patients and clients
- Supporting people and communities to live healthy lives and improve their health and wellbeing
- Being a great place to work, valuing our staff
- Being a good social partner within our communities
- Maximising best use of resources.

1.5 Accountability Structure

(a) Department of Health

The Trust is accountable to the Department of Health (DoH) and through it to the Northern Ireland Assembly. The Department has a statutory duty to secure the provision of health and personal social services for the population of Northern Ireland and, in so doing, uses statutory powers to delegate functions to HPSS bodies including the Southern Health and Social Care Trust. The Department is responsible for directing the Trust and other HPSS bodies in ensuring national and regional policies are implemented and for the effective stewardship of HPSS resources.

(b) Health and Social Care Board

On 1 April 2009 the Health and Social Care Board (HSCB) replaced the current four HSS Boards. The role of the HSCB is broadly contained in three functions:

- To arrange or 'commission' a comprehensive range of modern and effective health and social services for the 1.7 million people who live in Northern Ireland;
- To work with the health and social care trusts that directly provide services to people to ensure that these meet their needs;
- To deploy and manage its annual funding from the Northern Ireland Executive – currently £4 billion – to ensure that all services are safe and sustainable.

(c) Trusts

There are five HSC Trusts and one Ambulance Trust in Northern Ireland. The Southern Health and Social Care Trust (the Trust) was established on the 1 April 2007 under the Southern Health and Social Services (Establishment) Order (Northern Ireland) 2006 and defines the nature and function of the Trust as follows:-

- Having managerial responsibility for its staff;
- Ownership of its accommodation; and
- The delivery of the services it provides.

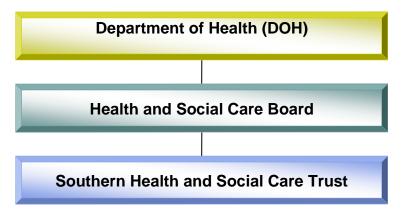
The Trust also has the power to exercise statutory functions delegated to it by the HSCB. In keeping with the Equality Commission's guidance, these functions include powers and duties. They embrace all the activities undertaken by the Trust including the recruitment/employment of its staff, financial arrangements, contracted-out services and training for social care staff, maintenance of its property and the delivery and development of

services, including procurement of the equipment and facilities needed to do this.

The Trust carries out its functions and duties through the following means:-

- carrying out assessments of care needs;
- developing strategies to meet those needs;
- setting and monitoring quality and performance standards;
- carrying out reviews of service areas;
- resource allocation and financial management;
- setting service agreements with purchasers of care;
- human resource management in relation to its staff; and
- corporate and clinical governance.

Accountability Structure



Chapter 2 Our arrangements for assessing our compliance with the Section 75 duties (Schedule 9 4. (2) (a))

2.1 The Trust is committed to fulfilling its Section 75 duties and will continue to promote initiatives and facilitate best practice that will help further mainstream equality, good relations and human rights.

Some of our arrangements for assessing our compliance with the Section 75 statutory duties are outlined in other relevant parts of this Equality Scheme for example in the chapters regarding consultation arrangements (page 16); assessment (page 8), monitoring and publishing the impact of policies (page 20); staff training (page 27); public access to information and services (page 30) etc.

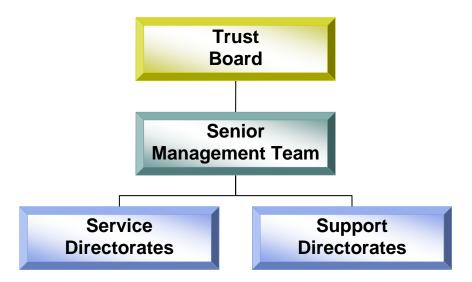
The Trust has also committed to and completed an Equality Action Plan. This Action Plan seeks to promote equality of opportunity and good relations through measures which are based on the context of the Trust's functions. The action measures will be linked to the development of the Trust's corporate planning cycle, thus ensuring strategic mainstreaming. The Action Plan is complementary to the implementation and fulfilment of the Section 75 equality duties and will further enhance the screening and EQIA processes and does not detract in any way on the Trust's legal obligations to ensure that its policies and functions are compliant with Section 75. The Trust monitors success in its Action Plan via its Section 75 Annual Progress Report which is submitted to the Equality Commission on the 31 August each year. The Trust's latest Action Plan will be operational between 1 May 2018 and 31 May 2023 and the Trust is committed to reviewing it on an annual basis. The Plan was informed by a comprehensive analysis of inequalities detailed in the HSC Audit of Inequalities document. This audit enabled the Trust to identify functional areas where there was potentially scope for further or better discharge of the Section 75 duties and therefore informed key strategic actions.

In addition we have the following arrangements in place for assessing our compliance:

Responsibilities and reporting

The organisational arrangements put in place to enable the Trust to carry out its statutory responsibilities and to conduct its business are illustrated below and in Appendix 1.

Management Structure



(a) Trust Board

The Trust Board forms the statutory body responsible for all the activities of the organisation and is responsible for the overall policies of the Trust. It functions as a corporate decision-making body. The Trust Board comprises a Non-Executive Chair and seven Non-Executive Directors appointed by DoH Appointments Unit, and five Executive Directors who include the:-

- Chief Executive
- Medical Director
- Finance Director
- Executive Director of Nursing
- Executive Director of Social Work

Executive and Non-Executive Directors are full and equal members of the Board and are responsible for the strategic issues facing the Trust.

(b) Chief Executive

The Chief Executive is responsible for the overall performance of the executive functions of the Trust. He is the Accountable Officer of the Trust and shall be responsible for ensuring the discharge of obligations under Financial Directions and in line with the requirements of the Accountable Officer memorandum for Trust Chief Executives.

(c) Non-Executive Members

The Non-Executive Members are appointed to bring impartial judgement to bear on four key areas: strategy; performance; risk; and behaviours i.e.

ethical standards and compliance with codes of practice. Non-Executive Directors have a responsibility for ensuring that the Board acts in the best interests of the public for the services provided and the public funds it uses.

(d) Chair

The Chair is responsible for leading the Board and ensuring that it successfully discharges its overall responsibility for the organisation as a whole. It is the Chair's role to:

- Provide leadership to the Board;
- Enable directors to make a full contribution to the Board's affairs and ensure constructive relationships exist between Executive and Non-Executive Directors;
- Ensure key and appropriate issues are discussed by the Board in a timely manner;
- Ensure the Board has adequate support and is provided efficiently with all the necessary data on which to base informed decisions;
- Ensure the Board has access to relevant information in a timely manner;
- Lead Non-Executive Directors through a formally appointed remuneration committee and appoint appraise and determine the remuneration of the Chief Executive and other Directors;
- Advise the Minister through the Department, on the performance of Non-Executive Directors of the Board.

(e) Senior Management Team

The Senior Management Team, chaired by the Chief Executive, brings together senior executives including the Executive Directors to the Trust Board. It is responsible for the implementation of Trust's strategies and policies and for key operational matters. It also plans and develops services for the Trust and formulates service delivery recommendations to the Trust Board within national and local policy guidelines. The Senior Management Team monitors the quality of service and the Trust's performance in relation to established business plans and ensures that the Trust's decision making reflects the needs and opinions of the consumer.

(f) Individual Directorates

The Trust manages its staff and delivers its services through a structure of nine Directorates, each of which is headed up by a Director. These Directorates are as follows:-

- Directorate of Acute Services
- Directorate of Children and Young People's Services
- Directorate of Mental Health and Disability Services
- Directorate of Older People and Primary Care
- Medical Directorate
- Directorate of Finance, Procurement and Estates
- Directorate of Performance and Reform
- Directorate of Human Resources and Organisational Development
- Interim Directorate of Nursing and Allied Health Professionals

Whilst the Trust believes the services it provides are of a high quality, it is not complacent about the need to keep them continually under review to ensure they remain appropriate to the changing needs profile of its population. The quality of care is monitored regularly within the Trust and the Trust is also accountable through its contracts with purchasers for ensuring that specific service standards are met. Section 75 of the Act will become an integral part of the manner in which the Trust carries out its functions.

(g) Trust Directors

Trust Directors will be accountable for screening and facilitating impact assessments where necessary on existing and new policies in areas for which they are responsible. Directors will also ensure that Senior Managers for whom they are responsible are appropriately trained in the requirements of Section 75 of the Act, and that assessment of compliance with Section 75 duties is a mainstream element of Directorate work and is included as part of Directors' objectives, targets and individual performance plans.

(h) Equality Assurance Unit

The Equality Assurance Unit will provide professional advice and support to the Trust in respect of discharging its Section 75 duties under the Act. In keeping with the spirit of integrating equality considerations into daily business, the Unit will not have sole responsibility for promoting equality of opportunity and good relations in the Trust's work. Its role will be similar to that which is discharged (in relation to financial issues) by the Internal Audit Department.

The Unit will also work closely with staff from the various Trust Directorates, for example, those engaged in impact assessments, to provide advice and

assistance on good practice. It will also manage an information system, including information collection and analysis and will be responsible for the drafting and subsequent reviewing of the Equality Scheme. When required, the Unit will work in conjunction with staff in other agencies on issues of common priority and any inter-agency structures to co-ordinate the implementation of obligations under Section 75 of the Act. The Trust will also continue to work closely with other public authorities to exchange learning and best practice as well as the Equality Commission for NI e.g. Joint Consultative Forum, Equality Leads who work collaboratively on joint initiatives.

The Head of the Equality Assurance Unit will be responsible to the Director of Human Resources and Organisational Development who in turn will advise the Chief Executive on the appropriateness of administrative and organisational arrangements in the context of Section 75 duties.

(i) Other Trust Officers

Other Trust Officers will be required to ensure that any policy papers they draft have been screened appropriately in terms of whether they require an impact assessment, and to carry out such impact assessments as Trust senior management determine are necessary before papers are submitted for decision by the Trust Board.

(j) External Relationships

In order to ensure local people and the people who use the Trust's services have a stronger voice to influence the shape and range of services available, the Trust will be building on the links it has already established with the Health and Social Care Board, Borough and District Councils, the Patient and Client Council, other Government agencies, independent sector providers, voluntary and community groups representing all categories of persons specified in Section 75 of the NI Act 1998, GPs, Trade Union and professional organisations and individuals.

- 2.2 The Trust is committed to the fulfilment of our Section 75 obligations in all parts of our work.
- 2.3 Responsibility for the effective implementation of our Equality Scheme lies with the Chair and Chief Executive of the Trust. Mrs Vivienne Toal, Director of Human Resources and Organisational Development is accountable to the Trust Board for the development, implementation, maintenance and review of the Equality Scheme in accordance with Section 75 and Schedule 9 of the Northern Ireland Act 1998, including

- any good practice or guidance that has been or may be issued by the Equality Commission.
- 2.4 If you have any questions or comments regarding our Equality Scheme, please contact in the first instance Mrs Lynda Gordon at the address below and we will respond to you as soon as possible:

Head of Equality Assurance Unit First Floor, Hill Building, St. Luke's Site Loughgall Road, Armagh, BT61 7NQ Tel: 028 375 64151 / 64152 / 64247

E-mail: lynda.gordon@southerntrust.hscni.net

- 2.5 Objectives and targets relating to the statutory duties will be integrated into our strategic and operational business plans³.
- 2.6 Employees' job descriptions and performance plans will continue to reflect their contributions to the discharge of the Section 75 statutory duties and implementation of the Equality Scheme, where relevant. The personal performance plans are subject to appraisal in the annual performance review.
- 2.7 The Trust will continue to prepare an annual report on the progress it has made on implementing the arrangements set out in this Equality Scheme to discharge its Section 75 statutory duties (i.e. Section 75 annual progress report).

The Section 75 annual progress report will be sent to the Equality Commission by 31 August each year and will follow any guidance on annual reporting issued by the Equality Commission.

Progress on the delivery of Section 75 statutory duties will also be included in the Trust's annual report.

- 2.8 The latest Section 75 annual progress report is available on our website or by contacting Mrs Lynda Gordon at the address given on page 13.
- 2.9 The Trust liaises closely with the Equality Commission to ensure that progress on the implementation of our Equality Scheme is maintained.

³ See Appendix 4 'Timetable for measures proposed' and section 2.11 of this Equality Scheme.

2.10 Regular reports are prepared for the Trust's Senior Management Team and Trust Board on the implementation of Section 75 duties.

Action plan/action measures

- 2.11 The Trust has developed an action plan to promote equality of opportunity and good relations. This action plan is set out in the document accompanying this Equality Scheme.
- 2.12 The action measures that will make up our action plan will be relevant to our functions. They will be developed and prioritised on the basis of an audit of inequalities. The audit of inequalities will gather and analyse information across the Section 75 categories⁴ to identify the inequalities that exist for our service users and those affected by our policies⁵. The Audit of Inequalities will be a living document and will be revised and extended on an ongoing basis.
- 2.13 Action measures will be specific, measurable, linked to achievable outcomes, realistic and time bound. Action measures will include performance indicators and timescales for their achievement.
- 2.14 We will develop any action plans for a period of between one and five years in order to align them with our corporate and business planning cycles. Implementation of the action measures will be incorporated into our business planning process.
- 2.15 We will seek input from our stakeholders and consult on our action plan before we send it to the Equality Commission and thereafter when reviewing the plan as per 2.16 below.
- 2.16 We will monitor our progress on the delivery of our action measures annually and update the action plan as necessary to ensure that it remains effective and relevant to our functions and work.
- 2.17 The Trust will inform the Commission of any changes or amendments to our action plan and will also include this information in our Section 75 annual progress report to the Commission. Our Section 75 annual progress report will incorporate information on progress we have made in implementing our action plans/action measures.

⁵ See section 4.1 of this Equality Scheme for a definition of policies.

⁴ See section 1.1 of this Equality Scheme for a list of these categories.

2.18	Once finalised, our action plan will be available on the Trust's intrane and external website www.southerntrust.hscni.net	
	If you require it in an alternative format please contact us on the details provided on page 13.	

Chapter 3 Our arrangements for consulting

- 3.1 We recognise the importance of consultation in all aspects of the implementation of our statutory equality duties. We will consult on our Equality Scheme, action measures, equality impact assessments and other matters relevant to the Section 75 statutory duties. We are committed to improving health and well-being through existing and new partnerships with a range of individuals, representative groups and voluntary and community organisations. The Trust is committed to providing people led services, drawing on the years of experience and listening to the needs and feedback that meaningful consultation can yield.
- 3.2 We are committed to carrying out consultation in accordance with the following principles (as contained in the Equality Commission's guidance 'Section 75 of the Northern Ireland Act 1998 A Guide for Public Authorities (April 2010)') and the Southern Trust Consultation Scheme.
 - 3.2.1 All consultations will seek the views of those directly affected by the matter/policy, the Equality Commission, representative groups of Section 75 categories, other public authorities, voluntary and community groups, our staff and their trades unions and professional bodies and such other groups who have a legitimate interest in the matter, whether or not they have a direct economic or personal interest.

Initially all consultees, as a matter of course, will be notified (by email or post) of the matter/policy being consulted upon to ensure they are aware of all consultations. Thereafter, to ensure the most effective use of our and our consultees' resources, we will take a targeted approach to consultation for those consultees that may have a particular interest in the matter/policy being consulted upon and to whom the matter/policy is of particular relevance. This may include for example regional or local consultations, sectoral or thematic consultation etc.

3.2.2 Consultation with all stakeholders will begin as early as possible. We will engage with affected individuals and representative groups to identify how best to consult or engage with them. We will ask our consultees what their preferred consultation methods

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⁶ http://www.equalityni.org/archive/pdf/S75GuideforPublicAuthoritiesApril2010.pdf

Southern Trust Consultation Scheme – www.southerntrust.hscni.net

are and will give consideration to these. Methods of consultation could include:

- Face-to-face meetings
- Focus groups
- Written documents with the opportunity to comment in writing
- Questionnaires
- Information/notification by email with an opportunity to opt in/opt out of the consultation
- Internet discussions
- Telephone consultations
- Workshops with service users, carers or the public
- Inclusion of service users, carers or the public on steering groups, panels or committees.
- Online consultation platform.

This list is not exhaustive and we may develop other additional methods of consultation more appropriate to key stakeholders and the matter being consulted upon.

3.2.3 We will consider the accessibility and format of every method of consultation we use in order to remove barriers to the consultation process. Specific consideration will be given and advice sought from those with specialist knowledge in this area as to how best the Trust can communicate with children and young people, people with disabilities (in particular people with learning disabilities and sensory disabilities), minority ethnic communities, and others e.g. older persons – this may be facilitated through the use of advocates and specifically trained facilitators and by making information accessible and providing improved visual signage. We take account of existing and developing good practice, including the Equality Commission's guidance Let's Talk Let's Listen – Guidance for public authorities on consulting and involving children and young people (2008)⁸.

Information will be made available, on request, in alternative formats⁹, in a timely manner usually within 20 working days. If this cannot be facilitated the Trust will inform consultees of the reasons for this and provide a new estimated response timescale.

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⁸ http://www.equalityni.org/archive/LetsTalkLetsListen(Final).pdf

⁹ See Chapter 6 of our Equality Scheme for further information on alternative formats of information we provide.

Alternative formats may include easy read, Braille, audio formats (CD, mp3 or DAISY), large print or minority languages to meet the needs of those for whom English is not their first language.

- 3.2.4 Specific training is provided to those facilitating consultations to ensure that they have the necessary skills to communicate effectively with consultees.
- 3.2.5 To ensure effective consultation with consultees¹⁰ on Section 75 matters, we will develop a programme of awareness raising on the Section 75 statutory duties and the commitments in our Equality Scheme.
- 3.2.6 The consultation period lasts for a minimum of twelve weeks to allow adequate time for groups to consult amongst themselves as part of the process of forming a view. However, in exceptional circumstances when this timescale is not feasible (for example implementing EU Directives or UK wide legislation, meeting Health and Safety requirements, addressing urgent public health matters or complying with Court judgements), we may shorten timescales to eight weeks or less before the policy is implemented. We may continue consultation thereafter and will review the policy as part of our monitoring commitments¹¹.

Where, under these exceptional circumstances, we must implement a policy immediately, as it is beyond our authority's control, we may consult after implementation of the policy, in order to ensure that any impacts of the policy are considered.

- 3.2.7 If a consultation exercise is to take place over a period when consultees are less able to respond, for example, over the summer or Christmas break, or if the policy under consideration is particularly complex, we will give consideration to the feasibility of allowing a longer period for the consultation.
- 3.2.8 We are conscious of the fact that affected individuals and representative groups may have different needs. We will take appropriate measures to ensure full participation in any meetings that are held. We will consider for example the time of day, the appropriateness of the venue, in particular whether it can be accessed by those with disabilities, how the meeting is to be

¹⁰ Please see Appendix 3 for a list of our consultees.

¹¹ Please see below at 4.27 to 4.31 for details on monitoring.

- conducted, the use of appropriate language, whether a signer and/or interpreter is necessary, and whether the provision of childcare and support for other carers is required. (Appendix 6 useful links)
- 3.2.9 We make all relevant information available to consultees in appropriate formats to ensure meaningful consultation. This includes detailed information on the policy proposal being consulted upon and any relevant quantitative and qualitative data.
- 3.2.10 We will continue to look at innovative and effective ways to consult with our consultees to ensure that our means of communication and engagement are user-friendly and not resource-intense for our users, carers and the public. We are mindful of capacity issues in the voluntary and community sector and the potential for consultation fatigue and so we will strive to target our consultation according to areas of interest and collaborate where possible within the Health and Social Care sector.
- 3.2.11 In making any decision with respect to a policy adopted or proposed to be adopted, we take into account any assessment and consultation carried out in relation to the policy.
- 3.2.12 We provide feedback to consultees in a timely manner. A feedback report is prepared which includes summary information on the policy consulted upon, a summary of consultees' comments and a summary of our consideration of and response to consultees' input. The feedback is provided in formats suitable to consultees. (Please see also 6.3.)
- 3.3 A list of consultees is included in this Equality Scheme at Appendix 3. It can also be obtained from our website (www.southerntrust.hscni.net) or by contacting Mrs Lynda Gordon at the address on page 13.
- 3.4 Our consultation list is not exhaustive and is reviewed on an annual basis to ensure it remains relevant to our functions and policies.
 - We welcome enquiries from any person/s or organisations wishing to be added to the list of consultees. Please contact Mrs Lynda Gordon at the address on page 13 to provide your contact details and have your area of interest noted or have your name/details removed or amended. Please also inform us at this stage if you would like information sent to you in a particular format or language.

Chapter 4 Our arrangements for assessing, monitoring and publishing the impact of policies

Our arrangements for assessing the likely impact of policies adopted or proposed to be adopted on the promotion of equality of opportunity (Schedule 9 4. (2) (b))

Policy

- 4.1 In the context of Section 75, 'policy' is very broadly defined and it covers all the ways in which we carry out or propose to carry out our functions in relation to Northern Ireland. In respect of this Equality Scheme, the term policy is used for any (proposed/amended/existing) strategy, policy initiative or practice and/or decision, whether written or unwritten and irrespective of the label given to it, e.g., 'draft', 'pilot', 'high level' or 'sectoral'.
- 4.2 In making any decision with respect to a policy adopted or proposed to be adopted, we take into account any assessment and consultation carried out in relation to the policy, as required by Schedule 9 9. (2) of the Northern Ireland Act 1998.
- 4.3 The Trust uses the tools of **screening** and **equality impact assessment** to assess the likely impact of a policy on the promotion of equality of opportunity and good relations. In carrying out these assessments we will relate them to the intended outcomes of the policy in question and will also follow Equality Commission guidance:
 - on screening, including the screening template, as detailed in the Commission's guidance 'Section 75 of the Northern Ireland Act 1998 A Guide for Public Authorities (April 2010)' and
 - on undertaking an equality impact assessment as detailed in the Commission's guidance 'Practical guidance on equality impact assessment (February 2005)'.

Screening

- 4.4 The purpose of screening is to identify those policies that are likely to have an impact on equality of opportunity and/or good relations.
- 4.5 Screening is completed at the earliest opportunity in the policy development/review process. Policies which we propose to adopt will be subject to screening prior to implementation. For more detailed

- strategies or policies that are to be put in place through a series of stages, we will screen at various stages during implementation.
- 4.6 The lead role in the screening of a policy is taken by the policy decision maker who has the authority to make changes to that policy. However, screening will also involve other relevant team members, for example, equality specialists, those who implement the policy and staff members from other relevant work areas. Where possible we will include key stakeholders in the screening process.
- 4.7 The following questions are applied to all our policies as part of the screening process:
 - What is the likely impact on equality of opportunity for those affected by this policy, for each of the Section 75 equality categories? (minor/major/none)
 - Are there opportunities to better promote equality of opportunity for people within the Section 75 equality categories?
 - To what extent is the policy likely to impact on good relations between people of a different religious belief, political opinion or racial group? (minor/major/none)
 - Are there opportunities to better promote good relations between people of a different religious belief, political opinion or racial group?
- 4.8 In order to answer the screening questions, we gather all relevant information and data, both qualitative and quantitative. In taking this evidence into account we consider the different needs, experiences and priorities for each of the Section 75 equality categories. Any screening decision will be informed by this evidence.
- 4.9 Completion of screening, taking into account our consideration of the answers to all four screening questions set out in 4.7 above, will lead to one of the following three outcomes:
 - 1. the policy has been 'screened in' for equality impact assessment
 - 2. the policy has been 'screened out' with mitigation¹² or an alternative policy proposed to be adopted

¹² Mitigation – Where an assessment (screening in this case) reveals that a particular policy has an adverse impact on equality of opportunity and/or good relations, a public authority must consider ways of delivering the policy outcomes which have a less adverse effect on the relevant Section 75 categories.

- 3. the policy has been 'screened out' without mitigation or an alternative policy proposed to be adopted.
- 4.10 If our screening concludes that the likely impact of a policy is 'minor' in respect of one, or more, of the equality of opportunity and/or good relations categories, we may on occasion decide to proceed with an equality impact assessment, depending on the policy. If an EQIA is not to be conducted we will nonetheless consider measures that might mitigate the policy impact as well as alternative policies that might better achieve the promotion of equality of opportunity and/or good relations.

Where we mitigate we will outline in our screening template the reasons to support this decision together with the proposed changes, amendments or alternative policy.

This screening decision will be 'signed off' by the appropriate policy lead within the Trust.

- 4.11 If our screening concludes that the likely impact of a policy is 'major' in respect of one, or more, of the equality of opportunity and/or good relations categories, we will normally subject the policy to an equality impact assessment. This screening decision will be 'signed off' by the appropriate policy lead within the Trust.
- 4.12 If our screening concludes that the likely impact of a policy is 'none', in respect of all of the equality of opportunity and/or good relations categories, we may decide to screen the policy out. If a policy is 'screened out' as having no relevance to equality of opportunity or good relations, we will give details of the reasons for the decision taken. This screening decision will be 'signed off' by the appropriate policy lead within the Trust.
- 4.13 As soon as possible following the completion of the screening process, the screening template, signed off and approved by the senior manager responsible for the policy, will be made available on our website (www.southerntrust.hscni.net) and on request by contacting Mrs Lynda Gordon at the address given on page 13.
- 4.14 If a consultee, including the Equality Commission, raises a concern about a screening decision based on supporting evidence, we will review the screening decision.

4.15 Our screening reports are published quarterly (see below at 4.20 - 4.22 and 4.23 for details).

Equality impact assessment

- 4.16 An equality impact assessment (EQIA) is a thorough and systematic analysis of a policy, whether that policy is formal or informal, and irrespective of the scope of that policy. The primary function of an EQIA is to determine the extent of any impact of a policy upon the Section 75 categories and to determine if the impact is an adverse one. It is also an opportunity to demonstrate the likely positive outcomes of a policy and to seek ways to more effectively promote equality of opportunity and good relations.
- 4.17 Once a policy is screened and screening has identified that an equality impact assessment is necessary, we will carry out the EQIA in accordance with Equality Commission guidance. The equality impact assessment will be carried out as part of the policy development process, before the policy is implemented.
- 4.18 Any equality impact assessment will be subject to consultation at the appropriate stage(s). (For details see Chapter 3 "Our arrangements for consulting".)

Our arrangements for publishing the results of the assessments of the likely impact of policies we have adopted or propose to adopt on the promotion of equality of opportunity (Schedule 9 4. (2) (d); Schedule 9 9. (1))

4.19 We make publicly available the results of our assessments (screening and EQIA) of the likely impact of our policies on the promotion of equality of opportunity and good relations.

What we publish

- 4.20 Screening reports will be published quarterly and will detail:
 - All policies screened by the Trust over the three month period
 - A statement of the aim(s) of the policy/policies to which the assessment relates
 - Consideration given to measures which might mitigate any adverse impact

- Consideration given to alternative policies which might better achieve the promotion of equality of opportunity
- Screening decisions, i.e.:
 - whether the policy has been 'screened in' for equality impact assessment.
 - whether the policy has been 'screened out' with mitigation or an alternative policy proposed to be adopted.
 - whether the policy has been 'screened out' without mitigation or an alternative policy proposed to be adopted.
- Where applicable, a timetable for conducting equality impact assessments
- A link to the completed screening template(s) on our website.
- 4.21 Screening templates for details on the availability of our screening templates please refer to 4.13.
- 4.22 Equality impact assessments (EQIAs). EQIA reports are published once the impact assessment has been completed. These reports include:
 - A statement of the aim of the policy assessed
 - Information and data collected
 - Details of the assessment of impact(s)
 - Consideration given to measures which might mitigate any adverse impact
 - Consideration given to alternative policies which might better achieve the promotion of equality of opportunity
 - Consultation responses
 - The decision taken
 - Future monitoring plans.

How we publish the information

4.23 All information we publish is accessible and can be made available in alternative formats on request. Please see 6.3.

Where we publish the information

4.24 The results of our assessments (screening reports and completed templates, the results of equality impact assessments) are available on

- our website (<u>www.southerntrust.hscni.net</u>) and on request by contacting Mrs Lynda Gordon at the address given on page 13.
- 4.25 In addition to the above, screening reports (electronic link or hard copy on request if more suitable for recipients) which include all policies screened over a three month period are also sent directly to all consultees on a quarterly basis.
- 4.26 We will inform the general public about the availability of this material through communications such as press releases where appropriate.

Our arrangements for monitoring any adverse impact of policies we have adopted on equality of opportunity (Schedule 9 4. (2) (c))

- 4.27 Monitoring can assist us to deliver better public services and continuous improvements. Monitoring Section 75 information involves the processing of sensitive personal data (data relating to the racial or ethnic origin of individuals, sexual orientation, political opinion, religious belief, etc). In order to carry out monitoring in a confidential and effective manner, the Trust follows guidance from the Office of the Information Commissioner and the Equality Commission.
- 4.28 We monitor any adverse impact on the promotion of equality of opportunity of policies we have adopted. We are also committed to monitoring more broadly to identify opportunities to better promote equality of opportunity and good relations in line with Equality Commission guidance.
- 4.29 The systems we have established to monitor the impact of policies and identify opportunities to better promote equality of opportunity and good relations are:
 - The collection, collation and analysis of existing relevant primary quantitative and qualitative data across all nine equality categories on an ongoing basis
 - The collection, collation and analysis of existing relevant secondary sources of quantitative and qualitative data across all nine equality categories on an ongoing basis
 - An audit of existing information systems within one year of approval of this Equality Scheme, to identify the extent of current monitoring

and take action to address any gaps in order to have the necessary information on which to base decisions

- Undertaking or commissioning new data if necessary.
- 4.30 If over a two year period monitoring and evaluation show that a policy results in greater adverse impact than predicted, or if opportunities arise which would allow for greater equality of opportunity to be promoted, we will ensure that the policy is revised to achieve better outcomes for relevant equality groups.
- 4.31 We review our EQIA monitoring information on an annual basis. Other monitoring information is reviewed on an annual basis for example complaints monitoring, maintenance of a compendium of research literature.

Our arrangements for publishing the results of our monitoring (Schedule 9 4. (2) (d))

- 4.32 Schedule 9 4. (2) (d) requires us to publish the results of the monitoring of adverse impacts of policies we have adopted. However, we are committed to monitoring more broadly and the results of our policy monitoring are published as follows:
- 4.33 EQIA monitoring information is published as part of our Section 75 annual progress report (see 2.7).
- 4.34 Monitoring information is also published and made available on the Trust's website (www.southerntrust.hscni.net)
- 4.35 All information published is accessible and can be made available in alternative formats on request. Please see 6.3 for details.

Chapter 5 Staff training (Schedule 9 4.(2) (e))

Commitment to staff training

5.1 We recognise that awareness raising and training play a crucial role in the effective implementation of our Section 75 duties.

The Trust is committed to providing learning and development support to all staff. This is illustrated in the Trust values and a range of Human Resources strategies including:

- Knowledge and Skills Framework (KSF) Appraisals
- Learning and Development Strategy
- Succession Planning
- Widening Participation

The Trust provides a range of Section 75 and other equality training, which is available to all staff. Training is advertised to staff via a range of mediums including intranet, e-briefs, posters, line managers, Trade Unions and staff magazines.

5.2 Our Chair and Chief Executive wish to positively communicate the commitment of the Trust to the Section 75 statutory duties, both internally and externally. To this end we have introduced an effective communication and training programme for all staff and will ensure that our commitment to the Section 75 statutory duties is made clear in all relevant publications.

The Trust has had to look at innovative and flexible ways to deliver training given its size and the variety of professions and staff amongst the workforce. Training and learning has therefore been delivered via a number of methods to offer flexibility and choice to staff. This includes e-learning, DVDs, team briefings, websites, posters, intranet, email, promotional stands and staff magazines.

Training objectives

- 5.3 The Trust will review its existing training arrangements and will draw up a detailed training plan for its staff which will aim to achieve the following objectives:
 - to raise awareness of the provisions of Section 75 of the Northern Ireland Act 1998, our Equality Scheme commitments and the particular issues likely to affect people across the range of Section 75 categories, to ensure that our staff fully understand their role in implementing the Scheme

- to provide those staff involved in the assessment of policies (screening and EQIA) with the necessary skills and knowledge to do this work effectively
- to provide those staff who deal with complaints in relation to compliance with our Equality Scheme with the necessary skills and knowledge to investigate and monitor complaints effectively
- to provide those staff involved in consultation processes with the necessary skills and knowledge to do this work effectively
- to provide those staff involved in the implementation and monitoring of the effective implementation of the Trust's Equality Scheme with the necessary skills and knowledge to do this work effectively.

Awareness raising and training arrangements

- 5.4 The following arrangements are in place to ensure all our staff, Trust Board Members and Non-Executive Directors are aware of and understand our equality obligations:
 - Further to the approval of the Scheme by the Equality Commission, we will develop a summary of this Equality Scheme and raise awareness of this via a variety of means e.g. Chief Executive Briefing, Team Briefing, Intranet, etc. A copy of this will be issued to all staff within three months of approval of the Scheme by Equality Commission.
 - Trust Board members and Senior Management Team will receive regular updates on the promotion of equality of opportunity and good relations and a comprehensive overview on compliance and performance through the Section 75 annual progress report.
 - We will provide access to copies of the full Equality Scheme for all staff within three months on approval of the Scheme.
 - The Section 75 statutory duties form part of induction training for new staff.
 - Focused training is provided for key staff within the Trust who are directly engaged in taking forward the implementation of our Equality Scheme commitments (for example those involved in research and data collection, policy development, service design, conducting equality impact assessments, consultation, monitoring and evaluation).

- Where appropriate, training will be provided to ensure staff are aware of the issues experienced by the range of Section 75 groups. A regional eLearning training programme has been developed 'Equality, Good Relations and Human Rights' along with a training manual to ensure staff know their responsibilities. A particular scenario has been incorporated on mainstreaming the Section 75 Equality Duties.
- When appropriate and on an ongoing basis, arrangements will be made to ensure staff are kept up to date with Section 75 developments.
- Personal and Public Involvement (PPI) training will be provided in order to build capacity amongst those who wish to become involved with Trust decision making and design and delivery of services.
- 5.5 Training and awareness raising programmes will, where relevant, be developed in association with the appropriate Section 75 groups and our staff.

In order to share resources and expertise, the Trust will, where possible, work closely with other bodies and agencies in the development and delivery of training.

Monitoring and evaluation

- 5.6 Our training programme is subject to the following monitoring and evaluation arrangements:
 - We evaluate the extent to which all participants in this training programme have acquired the necessary skills and knowledge to achieve each of the above objectives.
 - The extent to which training objectives have been met will be reported on as part of the Section 75 annual progress report, which will be sent to the Equality Commission.
 - Diversity e-learning and local arrangements for monitoring and reporting on training via management reports.
 - KSF Framework.

This will be reported on in the Trust's Section 75 Annual Progress Report to the Equality Commission for NI.

Chapter 6 Our arrangements for ensuring and assessing public access to information and services we provide (Schedule 9 4. (2) (f))

- 6.1 The Trust is committed to ensuring that the information we disseminate and the services we provide are fully accessible to all parts of the community in Northern Ireland. This commitment is underpinned by some of the core values of the Trust to treat everyone with respect and dignity and to be open and transparent which is also in keeping with the new Patient Standards regarding respect, attitude, behaviour, communication, privacy and dignity. We keep our arrangements under review to ensure that this remains the case.
- 6.2 We are aware that some groups will not have the same access to information as others, in particular:
 - People with sensory, learning, communication and mobility disabilities may require printed information in other formats.
 - Members of ethnic minority groups, whose first language is not English, may have difficulties with information provided only in English.
 - Children and young people may not be able to fully access or understand information.

Access to information

6.3 To ensure equality of opportunity in accessing information, we provide information in alternative formats on request, where reasonably practicable. If this cannot be facilitated the Trust will advise of the reasons for this and provide a new estimated response timescale.

Alternative formats may include easy read, Braille, audio formats (CD, mp3 or DAISY), large print or minority languages to meet the needs of those for whom English is not their first language.

We will respond to requests for information in alternative formats in a timely fashion usually within 20 working days.

The Trust liaises with representatives of young people and disability and minority ethnic organisations and takes account of existing and developing good practice. Specific consideration will be given and advice sought from those with specialist knowledge in this area as to how best the Trust can communicate with young people, those with learning disabilities, ethnic groups and others e.g. older persons and persons who have a mental illness – this may be facilitated through the use of specially trained staff and/or advocates.

- 6.4 In disseminating information through the media we will seek to advertise in the press where appropriate.
- 6.5 The Trust will also use its website, Corporate Plan, Staff Magazine, Annual Progress Report and various Trust publications in order to disseminate information.

Access to services

- 6.6 The Trust is committed to ensuring that all of our services are fully accessible to everyone in the community across the Section 75 categories. The Trust also adheres to the relevant provisions of current anti-discrimination legislation.
- 6.7 The Trust provides interpreters for those not competent in English and those who require either sign language interpreters as well as accessible buildings to enhance ease of access.

Assessing public access to information and services

- 6.8 We monitor on an ongoing basis across all our functions, in relation to access to information and services, to ensure equality of opportunity and good relations are promoted.
- 6.9 These include:
 - Provision of interpreting/translation services quarterly reports.
 - Monitoring of complaints ongoing and annually.
 - Reasonable adjustments ongoing and annually.
 - Satisfaction Surveys ongoing and annually
 - Staff Survey
 - Article 55 Review every three years.

Chapter 7 Timetable for measures we propose in this Equality Scheme (Schedule 9 4. (3) (b))

- 7.1 Appendix 4 outlines our timetable for all measures proposed within this Equality Scheme. The measures outlined in this timetable will be incorporated into our business planning processes.
- 7.2 This timetable is different from and in addition to our commitment to developing action plans/action measures to specifically address inequalities and further promote equality of opportunity and good relations. We have included in our Equality Scheme a commitment to develop, implement and deliver the action plan. Accordingly, this commitment is listed in the timetable of measures at Appendix 4. For information on these action measures please see 2.11 2.18.

Chapter 8 Our complaints procedure (Schedule 9 10.)

- 8.1 The Trust is responsive to the views of members of the public. We will endeavour to resolve all complaints made to us. Section 75 complaints are integrated into a general complaints procedure within the Trust in the interests of mainstreaming.
- 8.2 If performance is not up to standard, the Trust needs to know so that we can learn and improve. We will take your complaint seriously and treat it in confidence. Making a complaint does not affect an individual's rights.
- 8.3 Our Service User Feedback Team can provide you with more information on how to make a complaint. Specialist advocacy services may be available to help you through the process of complaining either writing a letter or making a telephone call. Alternatively, the Patient and Client Council can provide free and confidential advice, information and help to make a complaint. This might include help with writing letters, making telephone calls, and supporting you at any meetings you might need to attend.

You can get more information on the services provided by the Patient and Client Council at http://www.patientclientcouncil.hscni.net or by phoning freephone 0800 917 0222.

- 8.4 Schedule 9 paragraph 10 of the Northern Ireland Act 1998 refers to complaints. A person can make a complaint to a public authority if the complainant believes he or she may have been directly affected by an alleged failure of the authority to comply with its approved Equality Scheme.
- 8.5 A person wishing to make a complaint that the Trust has failed to comply with its approved Equality Scheme can do so by email, telephone or via face to face appointment by contacting:-

Service User Feedback Team, SHSCT

Beechfield House, Craigavon Area Hospital Site, 68 Lurgan Road, Portadown, Co. Armagh, BT63 5QQ

Telephone: 028 3756 4600

Email: complaints@southerntrust.hscni.net

Online: Service User Feedback Form

Or Mrs Lynda Gordon at the contact details given on page 13.

To enable full access to the complaints procedure the complaints literature can be made available in a range of alternative formats such as different languages, Braille, audio-disk and Makaton.

- 8.6 In accordance with the regional Health and Social Care Complaints Procedure, the Trust will in the first instance acknowledge receipt of each complaint within two working days.
- 8.7 The Complaints Officer will carry out an internal investigation of the complaint and will respond substantively to the complainant within 20 working days of the date of receiving the letter of complaint. Under certain circumstances, if the complexity of the matter requires a longer period, the period for response to the complainant may be extended but for no longer than two months. In those circumstances, the complainant will be advised of the extended period within 15 working days of making the complaint.
- 8.8 During this process the complainant will be kept fully informed of the progress of the investigation into the complaint and of any outcomes.
- 8.9 If the complaint has not been resolved within a reasonable timescale, the complaint can be brought to the Equality Commission.

Equality Commission Equality House 7-9 Shaftesbury Square Belfast BT2 7DP

www.equalityni.org

Telephone: 028 90 500 600 **Textphone:** 028 90 500 589 **Enquiry Line:** 028 90 890 890

Fax: 028 90 248 687

Email: information@equalityni.org

8.10 In any subsequent investigation by the Equality Commission, the Trust will co-operate fully, providing access in a timely manner to any relevant documentation that the Equality Commission may require.

Similarly, the Trust will co-operate fully with any investigation by the Equality Commission under sub-paragraph 11 (1) (b) of Schedule 9 to the Northern Ireland Act 1998.

8.11 The Trust will make all efforts to implement promptly and in full any recommendations arising out of any Commission investigation.

Chapter 9 Publication of our Equality Scheme (Schedule 9 4. (3) (c))

- 9.1 The Trust is committed to ensuring that its Equality Scheme is widely published and in a manner which will ensure equality of access. The Scheme will be made available to its staff, service users, individuals and representatives of Section 75 organisations and an Equality Scheme summary will also be available. The Trust's Equality Scheme is available free of charge in print form and alternative formats from Mrs Lynda Gordon whose contact details are on page 13.
- 9.2 Our Equality Scheme is also available on our website www.southerntrust.hscni.net
- 9.3 The following arrangements are in place for the publication in a timely manner of our Equality Scheme to ensure equality of access:
 - We will make every effort to communicate widely the existence and content of our Equality Scheme. This may include press releases, prominent advertisements in the press, the internet and direct mail shots to groups representing the various categories in Section 75.
 - We will email a link to our approved Equality Scheme to our consultees on our consultation list. Other consultees without e-mail will be notified by letter that the Scheme is available on request. The Trust will respond promptly to requests for alternative formats, usually within 20 working days when practicable. However, it is difficult to be prescriptive in terms of exact timescale to have the alternative format produced as the Trust often outsources the transcription into easy read or Braille or audio-cassette and translation of materials into ethnic minority languages. The Trust is committed to making the process as expeditious as possible to promote equality of opportunity.
 - Our Equality Scheme is available on request in alternative formats such as easy read, Braille, large print, audio formats (CD, mp3, DAISY) and in minority languages to meet the needs of those not fluent in English.
 - Specific consideration will be given and advice sought from those with specialist knowledge as to how best the Trust can communicate with children and young people, people with disabilities (in particular people with learning disabilities), minority ethnic communities, and others e.g. older persons – this may be facilitated through the use of specially trained staff and/or advocates.

For a list of our stakeholders and consultees please see Appendix 3 of the Equality Scheme or contact Lynda Gordon at the address given or page 13.

Chapter 10 Review of our Equality Scheme (Schedule 9 8. (3))

10.1 As required by Schedule 9 paragraph 8 (3) of the Northern Ireland Act 1998 we will conduct a thorough review of this Equality Scheme. This review will take place either within five years of submission of this Equality Scheme to the Equality Commission or within a shorter timescale to allow alignment with the review of other planning cycles.

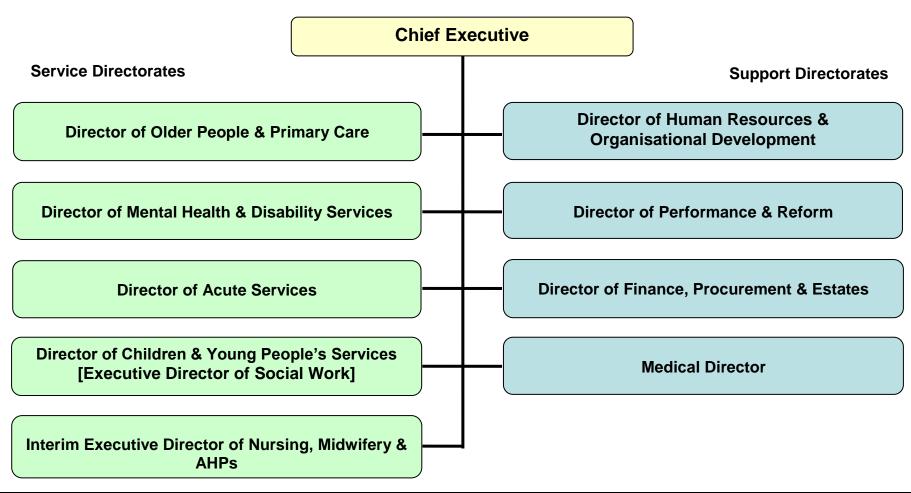
The review will evaluate the effectiveness of our Scheme in relation to the implementation of the Section 75 statutory duties relevant to our functions in Northern Ireland.

10.2 In undertaking this review we will follow any guidance issued by the Equality Commission. The Trust will work with the Commission and other members of the HSC family to conduct a thorough and meaningful review. The Trust will engage with service users, staff, representative organisations, Trade Unions and professional bodies to assess their satisfaction on compliance with the Scheme.

A report of this review will be made public at Trust Board, sent to the Equality Commission and published on the website at www.southerntrust.hscni.net), and will be made available in alternative formats on request.

Appendix 1 Organisational chart





Appendix 2 Example groups relevant to the Section 75 categories for Northern Ireland purposes

Please note, this list is for illustration purposes only, it is not exhaustive.

Category	Example groups
Religious belief	Buddhist; Catholic; Hindu; Jewish; Muslims, people of no religious belief; Protestants; Sikh; other faiths.
	For the purposes of Section 75, the term "religious belief" is the same definition as that used in the <i>Fair Employment & Treatment (NI) Order</i> ¹³ . Therefore, "religious belief" also includes any <i>perceived</i> religious belief (or perceived lack of belief) and, in employment situations only, it also covers any "similar philosophical belief".
Political opinion ¹⁴	Nationalist generally; Unionist generally; members/supporters of other political parties.
Racial group	Black people; Chinese; Indians; Pakistanis; people of mixed ethnic background; Polish; Roma; Travellers; White people.
Men and women generally	Men (including boys); Trans-gendered people; Transsexual people; women (including girls).
Marital status	Civil partners or people in civil partnerships; divorced people; married people; separated people; single people; widowed people.
Age	Children and young people; older people.
Persons with a disability	Persons with disabilities as defined by the Disability Discrimination Act 1995.
Persons with dependants	Persons with personal responsibility for the care of a child; for the care of a person with a disability; or the care of a dependant older person.
Sexual orientation	Bisexual people; heterosexual people; gay or lesbian people.

¹³ See Section 98 of the Northern Ireland Act 1998, which states: "In this Act…" political opinion" and "religious belief" shall be construed in accordance with Article 2(3) and (4) of the Fair Employment & Treatment (NI) Order 1998."

¹⁴ ibid

Appendix 3 List of consultees (Schedule 9 4. (2) (a))

Consultation List

- This list is not exhaustive and will be revised in light of experience.
- All NI Political Representatives including MLAs and Councillors will be included.

Regional Organisations

Abbeyfield Society

Accord NI

ACET Northern Ireland

ACSONI African & Carribean

Support Organisation

Action Cancer

Action Deaf Youth

Action for Children NI

Action Mental Health

Action MS

Action on Elder Abuse

Action on Hearing Loss NI

Addiction NI

ADOPT NI

Advice NI

Age NI

Age Sector Platform

AHPFNI

Al-Anon Family Groups

Alcoholics Anonymous

Alliance Party of NI

Alzheimer's Society NI

An Droichead

An Munia Tober

Antrim & Newtownabbey Borough

Council

ARC (NI)

Ards & North Down Borough Council

Ark Housing Association

Armagh City, Banbridge & Craigavon

Borough Council

Arthritis Care

Arts Care

ASCERT

Asthma UK

Autism Initiatives NI

Autism Network NI

Autism NI

Aware Defeat Depression

Barnardos NI

Beechfield Children's Respite Unit

Belfast Central Mission

Belfast City Council

Belfast HSC Trust

Belfast Islamic Centre

Brain Injury Matters

Britain's General Union (GMB)

British Academy of Audiology

British and Irish Orthoptic Society

British Association of Dental

Nurses

British Association of Social

Workers (NI office)

British Deaf Association (NI)

British Dental Association (NI)

British Dietetic Association

British Geriatrics Society

British Heart Foundation

British Medical Association

British Orthodontic Society

British Psychological Society NI

British Psychology Society NI

British Red Cross

Bryson Charitable Group

Business in the Community NI

Business Services Organisation

Bytes Project

Cancer Focus Northern Ireland

Carers NI Visitors Association Carers Trust Northern Ireland Community Relations Council CAUSE Community Safety Unit - Dept of Causeway Coast and Glens Borough **Justice** Council Community Transport Association Confederation of British Industry Centre for Health & Well Being Centre for Independent Living NI Conservation Volunteers (NI) Centre for Young Men's Studies Contact - for families with disabled Chartered Society of Physiotherapy children Co-Operation Ireland Chest Heart & Stroke Association NI Council for Catholic Maintained Chief Officers 3rd Sector (NI) Schools Child Accident Prevention Trust Council for the Curriculum Childline NI **Examination and Assessment** Children in Northern Ireland Crossroads Care NI Children's Law Centre NI **CRUSE Bereavement Care NI** Chinese Chamber of Commerce Cystic Fibrosis Trust Chinese Welfare Association DAERA (Department of Agriculture, Environment and Choice Housing Rural Affairs) Equality Branch Church of Ireland Board of Social Department for Education -Responsibility Church of Jesus Christ of Latter Day Strategy and Equality Unit Department for the Economy Saints NI Civil Service Pensions Alliance NI **Department of Communities** Department of Finance -Clanmil Housing Association **CLAPA Northern Ireland** Strategic Equality Branch Department of Health Clic Sargent Department of Infrastructure Coiste Commisioner for Older People NI Department of Justice Commissioner for Children and **DePaul** Young People Derry City & Strabane District Committee on the Administration of Council Justice (CAJ) Diabetes UK (NI) Diocesan Office (Roman Catholic Common Purpose Common Youth Archdiocese) Community Development and Health **Disability Action** Network Disability Sport NI Community Evaluation (NI) Disabled Drivers Association NI Community Foundation NI Down's Syndrome Association Community NI **DUP** Community Pharmacy NI Early Years Organisation

Community Practitioners & Health

Carafriend

Education Authority Habinteg Housing Association Egyptian Society of NI [Ulster] Limited **Employers for Child Care** Habitat for Humanity NI **Employers For Disability NI** Haemophilia Society Group **Epilepsy Action NI** Harmony Community Trust Equality Coalition (CAJ) Health & Healthcare Research Equality Commission for NI Unit - QUB **Equality EANI** Health and Social Care Board Extern Health Promotion Agency Extra Care Hearing Concern Family Care Adoption Services Hearing Dogs for the Deaf Family Care Society NI Helm Housing Family Mediation Northern Ireland HERE NI Family Planning Association NI Home Start UK Federation of Clinical Scientists Homeless Support Unit Fermanagh & Omagh District Housing Rights Service **Huntington's Disease Association** Council Fibromyalgia Support Northern NI Ireland IA Support Group NI Information Commissioners Office Fire Brigades Union Focus The Identity Trust Fold Housing Association ICPD (Institute for Counselling & Food Standards Agency Personal Development Trust) Inclusive Mobility and Transport Foras na Gaeilge Foster Care Associates **Advisory Committee** Include Youth Fostering Network Four Seasons Health Care Ireland Independent Health Care Free Presbyterian Church of Ulster **Providers** Friendship Centre Federation Independent Living Centre NI Gay and Lesbian Youth NI Indian Community Centre NI Gender and Sexual Orientation Indonesian Association NI Equality & Human Rights Office **Inspire** General Consumer Council for NI Institute for Conflict Research General Medical Council Institute of Directors (NI) Girls Brigade Northern Ireland Institute of Governance, QUB Glencraig Camphill Community NI Institute of Public Health in Ireland **Green Party** Investing for Health Team **GROW NI** Irish Advocacy Network Ltd (NI) Guide Dogs for the Blind Association Islamic Centre Guild of Healthcare / Hospital Japan Society of NI **Pharmacists** Jehovah's Witnesses (Hospital Guru Nanak Ji Sikh Community Liaison Committee)

Jigsaw Northern Ireland **National Organisation** LaLeche League Circumcision Law Centre National Society for the Law Society NI Prevention of Cruelty to Leonard Cheshire Disability, Children Domiciliary & Day Care Supported **NB** Housing Nevis HealthCare Housing Life (NI) **New Horizons** Lifeline New Life Counselling Service Newry, Mourne & Down District Lifestart Foundation Ltd NI Lighthouse Council Nexus NI Link Centre Lisburn & Castlereagh City Council NHS Confederation on Learning Livability Disability NI Association for Mental Health Macmillan Cancer Support MACS Supporting Young People NI Association of CAB Mandarin Speakers Association NI Blood Transfusion Service Marie Curie Cancer Care NI Cancer Fund for Children ME Support NI NI Cancer Registry Mediation Northern Ireland NI Childminding Association **MENCAP** NI Children's Hospice Men's Advisory Project NI NI Committee, Irish Congress of Mental Health & Learning Disability **Trade Unions** NI Council for Integrated Team RQIA Mental Health Review Tribunal Education Mid & East Antrim Borough Council NI Council for the Homeless Mid-Ulster District Council NI Dyslexia Association NI Federation of Housing Mind Yourself Mindwise **Associations** NI Fire & Rescue Service Miscarriage Association Multiple Sclerosis Society NI NI Gay Rights Association NI Guardian ad Litem Agency Muscular Dystrophy Group NI Home Accident Prevention National Association for Colitis and Crohns Disease Council c/o Fermanagh & National Autistic Society NI Omagh District Council National Board for Nursing, NI Housing Executive Midwifery and Health Visiting NI NI Human Rights Commission National Children's Bureau NI NI Inter Faith Forum National Deaf Children's Society NI Medical and Dental Training **National Energy Action** Agency NI Music Therapy Trust National Foundation for Educational Research NI Newpin

NI Policing Board Northern Ireland Student NI Practice & Education Council for **Guidance Centre** Nursing and Midwifery Northern Ireland Union of NI Public Service Alliance Supported Employment NI Rare Diseases Partnership **NOW Group NUS-USI Northern Ireland** NI Sikh Association NI Statistics and Research Agency Student Centre NI Women's European Platform **Oesophageal Patients Association** NI Youth Forum Northern Ireland **NIACRO** Orchardville Society Pakistani Community Association NICON NICRAS (NI Community of Refugees Parenting Matters Project & Asylum Seekers) Parenting NI Team NICRE (NI Council for Racial Parents Education as Autism Equality) **Therapists** Northern HSC Trust Parkinson's Disease Society Northern Ireland Ambulance Service Participation and the Practice of Northern Ireland Association of Rights Project Patient Client Council Homeopaths Northern Ireland Confederation for Pharmaceutical Society of NI PILS Project (Public Interest Health and Social Services Northern Ireland Council for Post Litigation Support) **Graduate Medical Education** Playboard NI POBAL Development Office Northern Ireland Council for Policing with the Community **Voluntary Action** Branch, PSNI Northern Ireland Hindu Cultural Centre and Temple Polish Educational and Cultural Northern Ireland Hospice Association Northern Ireland Kidney Patient's Positive Futures Association Positive Life Northern Ireland Local Government **Praxis** Association Presbyterian Church in Ireland Presbyterian Women Northern Ireland Lupus Group Northern Ireland ME Association **Press for Change** Northern Ireland Muslim Family Primecare Services **Probation Board NI** Association Northern Ireland Office **Progressive Unionist Party** Public Health Agency Northern Ireland Pakistani Cultural Quaker Cottage Association Queen's University Belfast Northern Ireland Polio Fellowship Queen's University Belfast-Northern Ireland Social Care Council Diversity and Inclusion Unit

Rainbow Project Association Registration Council for clinical Simon Community **Physiologists** Sinn Fein Regina Coeli House Social Security Agency **Socialist Party** Relate Society for the Protection of the Respond Royal British Legion **Unborn Child** Royal College of General Society of Podiatrists Society of Radiographers Practitioners NI Society of Saint Vincent De Paul Royal College of Midwives Royal College of Nursing NI Board South Eastern HSC Trust Royal College of Occupational Special EU Programs Body Therapists (NI) Sport Northern Ireland Royal College of Psychiatrists in Start 360 STEP (South Tyrone Northern Ireland Royal College of Speech and **Empowerment Programme)** Language Therapists Stroke Association Royal Liver Support Group Suicide Awareness & Support Royal National Institute for the Blind Group Royal Society for the Prevention of Survivors of Trauma Accidents Tashi Khyil Trust **RQIA** (Regulation Quality The Association of Clinical Improvement Authority) Biochemistry **Rural Community Network** The Baha'i Council for NI Rural Development Council The Baptist Centre **Rural Support** The Big Lottery Fund Sai Pak Chinese Community Group The Cedar Foundation Salvation Army The Commission for Victims and Samaritans Belfast Survivors School of Nursing, UUJ The Executive Office The HIV Support Centre
The Local Government Staff School of Nursing & Midwifery, QUB Scouting Association NI **SDLP** Commission for NI The Long Term Advocacy Service Secondary Care Directorate DoH SENAC (Special Education Needs The Northern Ireland Prison Advice Centre) Service The Omnibus Partnership SENSE NI The Prince's Trust Shelter NI SHINE The Relatives Association NI Shopmobility NI The Royal Institute of Chartered Surveyors (NI)

Sikh Women and Children's

Queer Space

The Society and College of

Radiographers

Threshold Tiny Life

Traditional Unionist Voice
Training for Women Network

Treetops Childhood Bereavement Triangle Housing Association Ltd

Twins & Multiple Births Association

Ulster Chemists Association

Ulster Quaker Service Committee

Ulster Scots Agency

Ulster Scots Community Network

Ulster Unionist Party

UNISON UNITE

UNITE Amicus Section University of the 3rd Age

University of Ulster

VAST

Venture International

Victim Support

Voice of Young People in Care

Voices Forum National Schizophrenia Fellowship

Voluntary Services Bureau

Volunteer Development Agency

Volunteer Now
Welcome Trust Ltd
Western HSC Trust
Wheelchair Bowls NI

William Keown Trust Women in Sport & Physical

Activity

Women's Forum Northern Ireland

Women's Resource and Development Agency

Women's Aid

Women's Aid Federation NI Women's Information NI Women's Support Network

Worker's Party

Workforce Training Services

Youth Action NI

Youth Council for Northern Ireland

Youth Initiatives

Youth Justice of Northern Ireland

Youth Work Curriculum Development Unit

Southern Trust Local Organisations

A Team

ACAHP Physio

Acorn Active

Acorns for Autism

Action for Access Group

Action Mental Health

Action on Elder Abuse NI

Action on Medical Negligence

Association

Addiction Unit SHSCT

Advisors Group

Age Care

Alzheimers Disease Society

Ameera Muslim Women's Group

An Tearmann Committee

An Tearmann Project

Annaclone Community

Engagement Group

Annalong Community Association

Appleby Carers

Archdiocese of Armagh

Area Brain Injury Team User

Group

Armagh Action Cancer Group

Armagh and District Community

Projects

Armagh and District Jobs and

Benefits Office

Group Belong NI Armagh and District MS Support Benburb Priory BME Children and Young Group Armagh and District Talking People's Group **Newspaper Association Brain Injury Forum** Armagh and Dungannon Breakthru **Homestart Group** Brownlow Residents Forum Armagh and Dungannon ME **Buddy Bear Trust Support Group** Callan Community Association Armagh Beacon Centre Callanbridge Residents Armagh Cardiac Support Group Association Armagh Church Forum Cancer Choices NI Armagh City, Banbridge and Cancer Research Craigavon Borough Council Cane and Able Club Armagh Combat Cancer Group Carcullion House Senior Citizens Armagh Community Fora Club Armagh Disabled Christian's Care in Crisis Fellowship Ireland Carrickore Parent and Carer Armagh Junior Gateway Club Group **Armagh Rural Transport** Ceara Special School Armagh Senior Citizens Forum **Central Mournes Community** Armagh Soroptimist Club Association **Armagh Travellers Support Group Charles Sheils Charity** Armagh Young at Heart Childcare Partnership Arthritis and Rheumatism Council Children's Disability Team, for Research SHSCT Chrysalis Women's Centre Arthritis Care, Dungannon Church of Ireland (Armagh) Arthritis Care, Portadown Association Bulgarian Culture and Citizens Advice Bureau, Education Banbridge **Attical Community** Citizens Advice Bureau, Mid Aughnacloy Development Ulster Clanrye Group Association Clanrye IT Banbridge Swimfit Club Banbridge Young Disabled Group Clogher Carers Group Community Development and **Bannvale Client Committee** Health Network NI Barnardo's Disabled Children and Young People's Participation Community Intercultural **Project Programme** Community Organisations of Barnardos, Armagh South Tyrone and Area **Barrack Hill Community** Association

Armagh and District Marie Curie

BCLP Carer Support Group

Groups Transport Contact a Family **Drumarg Community Association** Cookstown and Western Shores Drumbeg North and South Area Network **Residents Association** Copperfields Association of Drumbreda and St Bridgets Hill **Community Association** Friends, Patrons and Carers Cots and Tots Ltd **Drumcree Community Trust** Craigavon and Banbridge **Dungannon and District Deaf** Volunteer Bureau Childrens Society Craigavon Alliance of Portuguese **Dungannon Arthritis Care Dungannon Based Language** Speakers Craigavon Area Access Group Clubs Craigavon Area Talking **Dungannon Beacon Centre** Newspaper **Dungannon Carers Group** Craigavon Baha'i Community **Dungannon Development** Craigavon Children's Ward Association **Dungannon Enterprise Centre** Association Craigavon Community Fora **Dungannon HSC Community** Craigavon Ethnic Minorities **Forum Dungannon MS Support Group** Support Group Craigavon Lithuanian Community **Dungannon Senior Gateway Club** Craigavon Local Strategy **Dungannon Visually Impaired** Partnership Club Craigavon Menopause and **Dunlewey Addiction Service** Hysterectomy Support Group Education Authority - Southern Craigavon Out and About Project Region Craigavon Tinnitus Self Help Elim Pentecostal Church Group Epilepsy Action, Armagh Branch Craigavon Travellers Support **Errigal Medical Centre** Escolinha de Lingua Portuguesa Committee (School of Portuguese Craigavon Vietnamese Club **Crossfire Trust** Language) Ethnic Support Centre, Newry **CRUSE Bereavement Care** Families Eating Disorder Support Darkley Community Association Fibromyalgia Southern Area **DELTA Parenting Partnership Support Group** Service Filipino Community Support Dentistry @Markethill **Diabetic Association** Network First Steps Women's Centre Dialogue for Diversity **Disability Action** Fit 4 U **Donard Commissioning Group** Forkhill Senior Citizen's Club Fr P McParland

Confederation of Community

Down and Armagh Rural

Freedom Acts Muslim Association of Craigavon National Schizophrenia Friendly Club for the Deaf Friends of Edenderry House Fellowship, Newry Friends of Millview National Schizophrenia Fellowship, Portadown G.L.M. Adult Social Club Garvaghy Road Resident's Group Newry Adolescent Partnership Newry and District Gateway Club **Gay Newry** Hearing Disability Advisory Group Newry and Mourne Carers Hilltown Community Association Association **Newry and Mourne Citizens** HomeStart, Craigavon HomeStart, Armagh and Advice Newry and Mourne Civic Alcohol Dungannon Include Youth - Give and Take and Drug Forum incredABLE Newry and Mourne Deaf Club Newry and Mourne Drug and **Keady Carers Group** Alcohol Partnership Leonard Cheshire NI LILAC Cancer Support Group Newry and Mourne Ethnic Lisanally Special School Minority Support Centre Newry and Mourne Good Livability Morning/Good Neighbour Local Medical Council Chair Longstone Riding for the Disabled **Project** Lurgan and Portadown Gateway Newry and Mourne Local Strategy **Partnership** Club Newry and Mourne Senior Lurgan and Portadown Mentally Handicapped Society Citizens' Consortium **Lurgan Carers Association** Newry and Mourne Women Newry Family Resource Centre Lurgan Lions Club **Newry Rainbow Community** Lurgan Youth Annexe **Newry Traveller Family Support** Magheralin Parish Ace Scheme Meadowbrook Residents Worker Association Newry U3A **Newry VIP** Meigh Community Association Menaware Project Newry, Mourne and Down District Council Mencap Mid Ulster Child Contact Centre Newry, Mourne and Down District Mid Ulster District Council Council Good Relations Forum Migrant Support Service NI Chest, Heart and Stroke NI Childminding Association Mindwise NI Housing Executive, Craigavon Mourne Stimulus Day Centre Multiple Sclerosis Group, NI Housing Executive, Craigavon Dungannon Multiple Sclerosis Society NI Housing Executive, Newry NI Housing Executive, Portadown Dungannon

NI Rural Development Council **Rev Lorna Dreaning** Richhill Open Door Club NSPCC, Craigavon Richmont Rural Community Oasis Youth Orchard Social Club for Visually Association Impaired People Ripples Special Olympics Swimming Club **Parents Council** Rosmoyle Action Group Parents of Children with a Roxborough House **Hearing Loss Rural Community Network** Parents of Children with Sight Rural Health Partnership Loss PIPS Hope and Support Rural Support Place Initiative Samaritans Police Service of NI, Armagh Simon Community Newry South Tyrone Empowerment Police Service of NI, Portadown Programme (STEP) Police Service of NI, Newry Polish Community Group, Armagh Southern Area Hospice Services Polish Community Group, Southern Local Medical Dungannon Committee Polish Community Network, Space NI Sperrinview Special School Craigavon Polish Saturday School of Janusz **Spring Project** St Johns Ambulance Brigade Korczak St Vincent de Paul Society, Portadown Carers National Association Armagh St Vincent de Paul Society, Portadown Deaf and Friendly Banbridge Club St Vincent de Paul Society, Portadown Health Centre Doctor's Committee Dungannon St Vincent de Paul Society, Keady **Positive Futures** Poyntzpass Village Care Scheme PPI Service User and Carer Panel Station Road Resource Centre Support Group Supporting Communities NI **PRAXIS** Profoundly Deaf User Group Sure Start (Arke) Promoting WellBeing Team, Sure Start (Blossom) Sure Start (Clogher Valley) SHSCT Sure Start (Dungannon) **Quality Care Services Ltd** Sure Start (Kilkeel) **REACH** (Regenerating Sure Start (Newry) **Environments and Community** Health) Project (SHSCT) Sure Start (South Armagh) Reconciliation, Education and Sure Start (Splash) **Community Training** Sure Start (Star) Residents Ozone Playgroup Ltd **TADA Rural Support Network**

Rev Carlisle

NI Interfaith Forum

Tandragee Open Door Club

The Castle Club
The Dream Team

The Family and Carers of

Longstone

The International Deaf Club

Network

The Mental Health Forum

The Rectory

Tiny Life Premature Baby Charity

Toybox

Traveller Education Support

Service

Tuesday Club

Tynan and District Diabetes UK

UNISON

Vine Yard Church Dungannon

Vision Forum Volunteer Now

Wah-Hep Chinese Community

Welfare Rights Project

Wellbeing Action Partnership

Willowbank Community Resource

Centre

Women's Health Institute

Women's World

Woodlawn Parent and Carer

Group

Young Stroke Moving On Project

Zero8Teen

Appendix 4 Timetable for measures proposed (Schedule 9 4. (3) (b))

Measure	Action Taken/ To Be Taken	Lead responsibility	Timetable
Arrange	ments for assessing ou	r compliance with	S75 duties
Have in place appropriate structures and reporting mechanisms	Structures and reporting mechanisms established	Chief Executive, SMT etc.	Structures in place
Ensure S75 duties are mainstreamed within the Trust [Intro]	S75 objectives and targets will be integrated into strategic and operational business plans [2.5]	Chief Executive, Director of HR&OD, Director of P&R, Head of Equality	In line with corporate planning cycle
Employees' job descriptions and performance plans reflect S75 duties [2.6]	Already included in job descriptions and Post Outlines as part of the Trust's KSF (Knowledge & Skills Framework)	Human Resources	Arrangement in place
Prepare Section 75 Annual Progress Report (APR) and include section in Trust's own Annual Report [2.7]	Information collated throughout year for inclusion in APR Article written for inclusion in Trust's Annual Report	Head of Equality Head of Equality	31 August (annually) Annually
Regular reports to Trust's Senior Management Team and Trust Board [2.10]	As above – information provided to Director of HR&OD to bring to SMT and Trust Board.	Director of Human Resources & Organisational Development/Head of Equality	Regularly and Annually via S75 Annual Progress Report
Action Plan			
Conduct an audit of inequalities in order to develop a baseline for an Action Based Plan	Conduct a literature review and audit of health inequalities in consultation with voluntary/community sector.	Head of Equality	Published March 2018

Measure	Action Taken/	Lead	Timetable
ivicasure	To Be Taken	responsibility	Timetable
Development of Action Plan to include performance indicators and timescales. Aligned to	Literature review and audit of health inequalities undertaken along with preconsultation with voluntary/community sector.	Head of Equality	2018 - 2023
corporate and business planning cycle [2.11]	Consultation with Service Directorates to identify inequalities and actions required for same.	Head of Equality and Operational Heads of Service.	
Consultation on draft action plan [2.15]	Consult with stakeholders before submission to Equality Commission.	Head of Equality	Pre consultation January 2017. Formal consultation August-November 2017.
Finalised action plan published [2.18]	Publish on Trust's internet and intranet and advise of its availability and take account of alternative formats etc.	Head of Equality	March 2018
Deliver on action plan	Implement and deliver on all actions contained within the Action Plan in order to tackle inequalities.	Head of Equality	Lifespan of Plan 2018- 2023
Arrangements for monitoring progress in place [2.16]	Identify whether targets have been met – update plan as necessary.	Head of Equality in conjunction with service Directors.	Every August in line with Annual Progress Report
	Arrangements f	or consulting	
Consultation list reviewed and updated [3.4]	All current consultees written to and contact details and preferred method/format of communication updated on central consultation list.	Head of Equality	2018
Training re. Consultation [3.2.4]	Specific training provided for those conducting consultations in conjunction with PPI leads.	Head of Equality/PPI Leads	Ongoing throughout life of Scheme

Measure	Action Taken/ To Be Taken	Lead responsibility	Timetable
Equality Scheme and Action Plan consulted upon taking account of various methods, accessible venues and alternative formats etc [3.2]	Conduct as appropriate: Public meetings Face-to-face meetings Specialist meetings Opinion surveys/questionnaires Internet discussions	Head of Equality	Action Plan - pre consultation January 2017. Formal consultation August-November 2017. Equality Scheme – updated August 2018
Undertake programme of awareness raising to ensure effective consultation with consultees [3.2.5]	Develop pack for dissemination via PPI Leads/Liaison Panels.	Head of Equality	Ongoing – PPI Tool Kit updated 2018
In making any decision with respect to a policy adopted or proposed to be adopted, take into account any assessment and consultation carried out in relation to the policy [3.2.10]	Outcome of impact assessment and analysis of all consultation responses received.	Lead policy author	In place – any assessments and consultations are taken into account before making decisions
Provide feedback report to consultees in timely manner in formats suited to consultees [3.2.11]	As per consultation list update exercise we will provide feedback to consultees in their preferred format.	Lead policy author(s)	Mechanisms in place to provide feedback at end of consultation exercises via consultation reports
Screening			
Revise screening template and accompanying guidance notes.	Both revised to take account of new ECNI guidance and 3 screening outcomes.	HSC Equality Leads	Year 1 Action Plan – Develop Policy Tool Kit

Measure	Action Taken/ To Be Taken	Lead responsibility	Timetable
Develop screening report template	Template developed which includes policy aims, consideration of mitigation, alternative policies, screening decision, timetable for EQIA.	Head of Equality	On approval of Scheme and quarterly thereafter
Publish reports quarterly and in accessible formats on request [4.15]	Report will be published quarterly on internet with links to each screening template.	Head of Equality	
EQIA timetable [4.16]	We will give advance notice to consultees of forthcoming EQIAs and the consultation periods associated with each.	Lead policy author(s)	Notice given to consultees ahead of each consultation exercise
Publishing of EQIA reports [4.22]	EQIA reports and outcomes of consultation will be published on the internet and issued to consultees as appropriate in their preferred format.	Lead policy author(s)	As each consultation exercise ends
	The reports will include all information as per 4.22 of this Scheme.	Head of Equality	Reports produced to include all info as per 4.22 of Scheme
	Monito	oring	
Revision of policies as a result of monitoring [4.30] If over a two year period monitoring and evaluation show that a policy results in greater adverse impact than predicted, or if opportunities	We will collect and analyse qualitative and quantitative data in order to monitor any adverse impact of policies we have adopted and to identify opportunities to better promote equality of opportunity and good relations and will do so in line with the Office of the Information Commissioner	Lead policy author(s)	Two year period

Measure	Action Taken/	Lead	Timetable
	To Be Taken	responsibility	Timetable
arise which would allow for greater equality of opportunity to be promoted, we will ensure that the policy is revised to achieve better outcomes for relevant equality groups.	and the ECNI.		
Review of monitoring information [4.31]	To ensure it is relevant and up-to-date in relation to the policy.	Lead policy author(s)	Over a one year period from implementing the policy
Publication of monitoring information [4.33;4.34]	We will publish monitoring information in our S75 Annual Progress Report and also on our website and it will be made available in alternative formats on request.	Head of Equality	Annually
	Staff Tra	aining	
Draw up a detailed training plan [5.3]	To cover all aspects i.e. awareness of Scheme, focused training for staff involved in data collection, policy development, service design, conducting consultations and EQIAs, monitoring and evaluation, complaints.	Head of Equality	Timetable as per Action Plan
Development of summary Scheme [5.4]	Summary Scheme currently being revised and will be issued to all staff.	Head of Equality	Review year 1 to form part of Tool Kit
Provide access to full copy of Scheme to all staff [5.4]	Full Scheme will be published on intranet and internet and made available in alternative formats on request.	Head of Equality	Available on the Trust's Intranet and Internet and alternative formats on request

Measure	Action Taken/ To Be Taken	Lead responsibility	Timetable
Development of overall training programme in conjunction with S75 categories [5.5]	All staff will receive briefing on Equality Scheme once approved via Trust E-brief, email, intranet etc. S75 awareness included in Induction Training and	Head of Equality	On approval of Scheme by ECNI 'Making a Difference' eLearning launched Nov 2017
	eLearning Equality, Good Relations and Human Rights Training 'Making a Difference' as well as other current diversity training initiatives.		
Awareness raising on the Section 75 statutory duties via PPI [3.2.5]	Pack developed for PPI panels.	Head of Equality	Annually
Focussed training i.e. those involved in research and data collection, policy development, service design, conducting equality impact assessments, consultation, monitoring and evaluation [5.4]	Ongoing Series of Screening and EQIA master classes arranged as necessary.	Head of Equality	Screening and EQIA Masterclasses - ongoing
Update training [5.4]	Training will be kept up to date in line with ECNI guidance and staff will be advised accordingly.	Head of Equality	Review mechanisms in place to keep training up to date
Evaluation of training [5.6]	Assess the extent to which those being trained have acquired the necessary skills and knowledge to e.g undertake screening, conduct EQIAs etc.	Head of Equality	Mechanisms in place i.e. policy authors can undertake own screening and EQIAs

	Action Taken/	Lead	_
Measure	To Be Taken	responsibility	Timetable
	Provider Refresher training	Head of Equality	At least annually
	as required. Conduct management reports on uptake of E-	Head of Equality	Quarterly report produced compared by Directorates and
	learning diversity training.		job groups
Arrangements f	or ensuring and assess	ing public access	
	services we	<u> </u>	
		•	
Ensure information we disseminate and services we provide are fully accessible to all parts of the community in Northern Ireland [6.1]	Update of S75 consultation list will ask for preferred methods and formats of communication.	Head of Equality	Mechanisms in place to provide literature and information about our services in alternative languages and formats on request.
Provide information in alternative formats on request [6.3]	Trust routinely translates information into various languages to meet the needs of those not fluent in English via Regional HSC Contract with translation companies.	All staff	Information provided on request
	Provides information in alternative formats on request.	Head of Equality	Information provided on request
	Will seek advice from those with specialist knowledge on how best to communicate with children and young people and also those with learning disabilities, older persons and those with mental illness. We will use the ECNI's 'Let's Talk, Let's Listen Guidance for public authorities on consulting and involving children and young people'.	Head of Equality	Information sought from specialists as required

Measure	Action Taken/ To Be Taken	Lead responsibility	Timetable
Provide interpreters and sign language interpreters [6.7]	Trust provides interpreters via the NIHSC Interpreting Services.	Head of Equality	Arrangements in place
Ensure buildings are accessible [6.7] Every customer counts ECNI Campaign	Access audits have been conducted and remedial works undertaken where buildings were not found to be accessible to include more loop systems, touchpad doors, talking lifts etc. New builds take account of all access requirements.	Estates Services Department	Further works undertaken as required
Assessing access to information and services [6.8]	We will monitor uptake of interpreting services and requests for translations and alternative formats.	Head of Equality	Quarterly reports produced
Provide reasonable adjustments [6.9]	As above, buildings are accessible to all service users, using reasonable adjustments where necessary for both service users and staff members.	Head of Equality/Estates Services Department.	Reasonable adjustments provided when required by service users and staff members
Monitor complaints [6.9]	We will monitor complaints received to identify areas where equality of opportunity and good relations could be improved.	Head of Equality	Complaints information analysed quarterly to identify any trends
Complaints Procedure			
How complaints are raised, timetable for responding etc.[8.1]	HSC have a regional complaints procedure and information has been made available in alternative formats e.g. various languages.	Regional Complaints Group.	Ongoing
	Complaints regarding failure to adhere to our	Head of Equality	All complaints dealt with accordingly to

Measure	Action Taken/ To Be Taken	Lead responsibility	Timetable	
	Equality Scheme are acknowledged within 2 days and responded to within 20 working days of receipt of letter.		prescribed timescales	
	Publication of our	Equality Scheme		
Current Equality Scheme on internet [2.8]	Current Scheme and Annual Progress Report on our website.	Head of Equality	Scheme uploaded to website Annual progress reports uploaded each August once submitted to the ECNI	
Communication of Equality Scheme and notification of consultees [9.3]	Once approved we will communicate the new Equality Scheme via press releases, adverts, internet, mailshots to all consultees on our consultation list and link to internet.	Head of Equality	On approval of scheme by ECNI	
Produce Scheme in alternative formats on request [9.3]	We will produce the Scheme in alternative formats on request as per 9.3 of this Scheme.	Head of Equality	On approval of scheme by ECNI and within 20 working days of receiving the request.	
	Review of Equa	ality Scheme		
Scheme will be reviewed within five years of submission to the Equality Commission or within a shorter timescale to allow alignment with the review of other planning cycles [10.1]	We will conduct a thorough review of the Scheme in line with the corporate planning cycle i.e. three years after approval.	Head of Equality, Directors and Heads of Service in conjunction with voluntary/communit y sector.	2023	

Any other measures proposed in Equality Scheme			
Work closely with other public authorities to exchange learning and best practice [2.3.2]	Maintain already established links with other Trusts and HSC Organisations in order to maximise on collaborative working.	Head of Equality and other Equality Leads, Regional Equality & Human Rights Steering Group, Regional Equal Opportunities Network Group, ECNI Advisory Group, Joint Consultative Forum.	Continue with collaborative working
Liaise closely with the ECNI and via Joint Staff Consultative Forum to ensure that progress on the implementation of our Equality Scheme is maintained [2.0]	Continue communication with the ECNI.	Head of Equality	Communication with ECNI occurs frequently
Work with Trade Unions in the effective discharge of our equality duties.	Maintain already established links with Trade Unions via the Joint Negotiation Council (JNC).	Director of Human Resources & Organisational Development and Head of Equality.	JNC meetings held quarterly and there is frequent communication between meetings

Appendix 5 Glossary of Terms

Action plan

A plan which sets out actions a public authority will take to implement its Section 75 statutory duties. It is a mechanism for the realisation of measures to achieve equality outcomes for the Section 75 equality and good relations categories.

Action measures and outcomes

Specific measures to promote equality and good relations for the relevant Section 75 and good relations categories, linked to achievable outcomes, which should be realistic and timely.

Adverse impact

Where a Section 75 category has been affected differently by a policy and the effect is less favourable, it is known as adverse impact. If a policy has an adverse impact on a Section 75 category, a public authority must consider whether or not the adverse impact is unlawfully discriminatory. In either case a public authority must take measures to redress the adverse impact, by considering mitigating measures and/or alternative ways of delivering the policy.

Audit of inequalities

An audit of inequalities is a systematic review and analysis of inequalities which exist for service users and those affected by a public authority's policies. An audit can be used by a public authority to inform its work in relation to the Section 75 equality and good relations duties. It can also enable public authorities to assess progress on the implementation of the Section 75 statutory duties, as it provides baseline information on existing inequalities relevant to a public authority's functions.

Consultation

In the context of Section 75, consultation is the process of asking those affected by a policy (ie, service users, staff, the general public) for their views on how the policy could be implemented more effectively to promote equality of opportunity across the 9 categories. Different circumstances will call for different types of consultation. Consultations could, for example, include meetings, focus groups, surveys and questionnaires.

Differential impact

Differential impact occurs where a Section 75 group has been affected differently by a policy. This effect could either be positive, neutral or negative. A public authority must make a judgement as to whether a policy has a

differential impact and then it must determine whether the impact is adverse, based on a systematic appraisal of the accumulated information.

Equality impact assessment

The mechanism underpinning Section 75, where existing and proposed policies are assessed in order to determine whether they have an adverse impact on equality of opportunity for the relevant Section 75 categories. Equality impact assessments require the analysis of both quantitative and qualitative data.

Equality of opportunity

The prevention, elimination or regulation of discrimination between people on grounds of characteristics including sex, marital status, age, disability, religious belief, political opinion, dependants, race and sexual orientation.

The promotion of equality of opportunity entails more than the elimination of discrimination. It requires proactive measures to be taken to secure equality of opportunity between the categories identified under Section 75.

Equality Scheme

A document which outlines a public authority's arrangements for complying with its Section 75 obligations. An Equality Scheme must include an outline of the public authority's arrangements for carrying out consultations, screening, equality impact assessments, monitoring, training and arrangements for ensuring access to information and services.

Good relations

Although not defined in the legislation, the Commission has agreed the following working definition of good relations: 'the growth of relations and structures for Northern Ireland that acknowledge the religious, political and racial context of this society, and that seek to promote respect, equity and trust, and embrace diversity in all its forms'.

Mainstreaming equality

The integration of equal opportunities principles, strategies and practices into the every day work of public authorities from the outset. In other words, mainstreaming is the process of ensuring that equality considerations are built into the policy development process from the beginning, rather than being bolted on at the end. Mainstreaming can help improve methods of working by increasing a public authority's accountability, responsiveness to need and relations with the public. It can bring added value at many levels.

Mitigation of adverse impact

Where an equality impact assessment reveals that a particular policy has an adverse impact on equality of opportunity, a public authority must consider ways of delivering the policy outcomes which have a less adverse effect on the relevant Section 75 categories; this is known as mitigating adverse impact.

Monitoring

Monitoring consists of continuously scrutinising and evaluating a policy to assess its impact on the Section 75 categories. Monitoring must be sensitive to the issues associated with human rights and privacy. Public authorities should seek advice from consultees and Section 75 representative groups when setting up monitoring systems.

Monitoring consists of the collection of relevant information and evaluation of policies. It is not solely about the collection of data, it can also take the form of regular meetings and reporting of research undertaken. Monitoring is not an end in itself but provides the data for the next cycle of policy screening.

Northern Ireland Act

The Northern Ireland Act, implementing the Good Friday Agreement, received Royal Assent on 19 November 1998. Section 75 of the Act created the statutory equality duties.

Northern Ireland Human Rights Commission

A statutory body established under Section 68 of the Northern Ireland Act 1998, which works to ensure that the human rights of everyone in Northern Ireland are fully protected in law, policy and practice.

Northern Ireland Statistics & Research Agency

The Northern Ireland Statistics and Research Agency (NISRA) is an Agency of the Department of Finance.

They provide statistical and research information regarding Northern Ireland issues and provide registration services to the public in the most effective and efficient way.

Policy

The formal and informal decisions a public authority makes in relation to carrying out its duties. Defined in the New Oxford English Dictionary as 'a course or principle of action adopted or proposed by a government party, business or individual'. In the context of Section 75, the term **policies** covers all the ways in which a public authority carries out or proposes to carry out its

functions relating to Northern Ireland. Policies include unwritten as well as written policies.

Positive action

This phrase is not defined in any statute, but the Equality Commission understands it to mean any lawful action that a public authority might take for the purpose of promoting equality of opportunity for all persons in relation to employment or in accessing goods, facilities or services (such as health services, housing, education, justice, policing). It may involve adopting new policies, practices, or procedures; or changing or abandoning old ones. *Positive action* is not the same as *positive discrimination*.

Positive discrimination differs from positive action in that *positive action* involves the taking of lawful actions whereas *positive discrimination* involves the taking of unlawful actions. Consequently, *positive action* is by definition lawful whereas *positive discrimination* is unlawful.

Qualitative data

Qualitative data refers to the experiences of individuals from their perspective, most often with less emphasis on numbers or statistical analysis. Consultations are more likely to yield qualitative than quantitative data.

Quantitative data

Quantitative data refers to numbers, typically derived from either a population in general or samples of that population. This information is often analysed by either using descriptive statistics, which consider general profiles, distributions and trends in the data, or inferential statistics, which are used to determine 'significance' either in relationships or differences in the data.

Screening

The procedure for identifying which policies will be subject to equality impact assessment, and how these equality impact assessments will be prioritised. The purpose of screening is to identify the policies which are likely to have a minor/major impact on equality of opportunity so that greatest resources can be devoted to improving these policies. Screening requires a systematic review of existing and proposed policies.

Schedule 9

Schedule 9 of the Northern Ireland Act 1998 sets out detailed provisions for the enforcement of the Section 75 statutory duties, including an outline of what should be included in an Equality Scheme.

Section 75

Section 75 of the Northern Ireland Act provides that each public authority is required, in carrying out its functions relating to Northern Ireland, to have due regard to the need to promote equality of opportunity between:-

- persons of different religious belief, political opinion, racial group, age, marital status and sexual orientation;
- men and women generally;
- persons with a disability and persons without; and
- persons with dependants and persons without.

Without prejudice to these obligations, each public authority in carrying out its functions relating to Northern Ireland must also have regard to the desirability of promoting good relations between persons of different religious belief, political opinion or racial group.

Section 75 investigation

An investigation carried out by the Equality Commission, under Schedule 9 of the NI Act 1998, arising from the failure of a public authority to comply with the commitments set out in its approved Equality Scheme.

There are two types of Commission investigation, these are as follows:

- An investigation of a complaint by an individual who claims to have been directly affected by the failure of a public authority to comply with its approved Equality Scheme;
- 2. An investigation initiated by the Commission, where it believes that a public authority may have failed to comply with its approved Equality Scheme.

The Executive Office (TEO)

The Executive Office (previously known as the Office of the First Minister and Deputy First Minister) is responsible for providing advice, guidance, challenge and support to other NI Civil Service Departments on Section 75 issues.

Appendix 6 Useful Links/Websites

- ODI guidance on accessible consultation events for people with disability <u>https://www.gov.uk/government/organisations/office-for-disability-issues</u>
- Department for Business, Energy & Industrial Strategy Code of Conduct on Consultation (2008) http://www.berr.gov.uk/files/file47158.pdf
- Further information on producing alternative formats can be found at https://www.gov.uk/government/publications/inclusive-communication/accessible-communication-formats though please note that audio tape is now not widely used in Northern Ireland and other formats such as CD, MP3 and DAISY are more appropriate.
- https://www.ageni.org/
- https://www.gov.uk/government/collections/age-positive
- www.alzheimers.org.uk
- http://www.autismni.org/
- www.health-ni.gov.uk/doh-equality
- www.disabilityaction.org
- www.health-ni.gov.uk/contacts/equality-and-human-rights-unit-0
- www.echr.coe.int
- http://efdni.org/
- www.equalityni.org
- https://www.lra.org.uk/
- http://www.brysonintercultural.org/
- www.nihrc.org
- www.nisra.gov.uk
- www.rainbow-project.org
- www.savethechildren.org.uk
- www.southerntrust.hscni.net
- www.youthaction.org