


COVER SHEET

Meeting and Date of meeting	Trust Board Thursday, 26 th October 2023	
Title of paper	Winter Plan 2023/24	
Accountable Director	Name	Ms Elaine Wilson
	Position	Director of Planning, Performance and Informatics
Report Author	Name	Donna Haughian
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This paper sits within the Trust Board role of:	Accountability	
This paper is presented for:	Information	
Links to Trust Corporate Objectives	<input checked="" type="checkbox"/>	Promoting Safe, High Quality Care
	<input checked="" type="checkbox"/>	Supporting people to live long, healthy active lives
	<input checked="" type="checkbox"/>	Improving our services
	<input checked="" type="checkbox"/>	Making best use of our resources
	<input checked="" type="checkbox"/>	Being a great place to work – supporting, developing and valuing our staff
	<input checked="" type="checkbox"/>	Working in partnership

	<p><i>The report author will complete this report cover sheet fully. The Accountable Director must satisfy themselves that the cover sheet is accurate and fully reflects the report. The expectation is that the Accountable Director has read and agreed the content (cover sheet and report).</i></p> <p><i>Its purpose is to provide the Trust Board/Committee with a clear summary of the report/paper being presented, how it impacts on the people we serve and the key matters for attention and the ask of the Trust Board/Committee</i></p>
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1. Detailed summary of paper contents:

This paper sets out the Southern Health & Social Care Trust High Level Winter Plan, which has been put in place to respond to the predicted increase in demand for our services, particularly in our Emergency Departments over the winter months.

This Winter Plan has been developed taking into consideration National and Regional Priorities and Trust Locality Themes, these include:

- NHS England’s winter planning approach, which focuses on ten high impact priority interventions;
- Three regionally agreed key high impact areas; and

Four locality Trust based themes which were identified and co-produced in partnership with Primary Care, Community & Voluntary Care Sector Partners and Service Users at a Southern Trust Winter Planning Workshop held on 18th August 2023.

2. Areas of improvement/achievement:

The Regional Winter Plan has been published and the Trust’s locality plan is available on the Southern Trust website.

A separate detailed operational action plan for delivery has been developed which will monitor progress against the plan and will be reported to SPPG and the Trust’s Unscheduled Care Oversight Group.

3. Areas of concern/risk/challenge:

Key challenges remain for the Southern Trust in ensuring resilience and delivering against winter pressures including:

- Workforce;
- Delivery of core service capacity;
- Poor hospital infrastructure
- Outbreaks of covid and flu;
- Financial constraints; and
- Potential industrial action.

4. Impact: Provide details on the impact of the following and how. If this is N/A you should explain why this is an appropriate response.

Corporate Risk Register

Risks Associated with Delivery of elements of the Winter plan are included on Directorate and Corporate Risk Register, e.g. workforce issues

Board Assurance Framework	Assurance Framework includes management of risks associated with increasing demand in the Winter as well as inherent risks associated with funding shortfalls and workforce pressures.
Equality and Human Rights	The Trust is committed to its legal duties under Section 75 of the Northern Ireland Act 1998 as detailed in its approved Equality Scheme and the Rural Needs Act 2016.