

FOI 2601

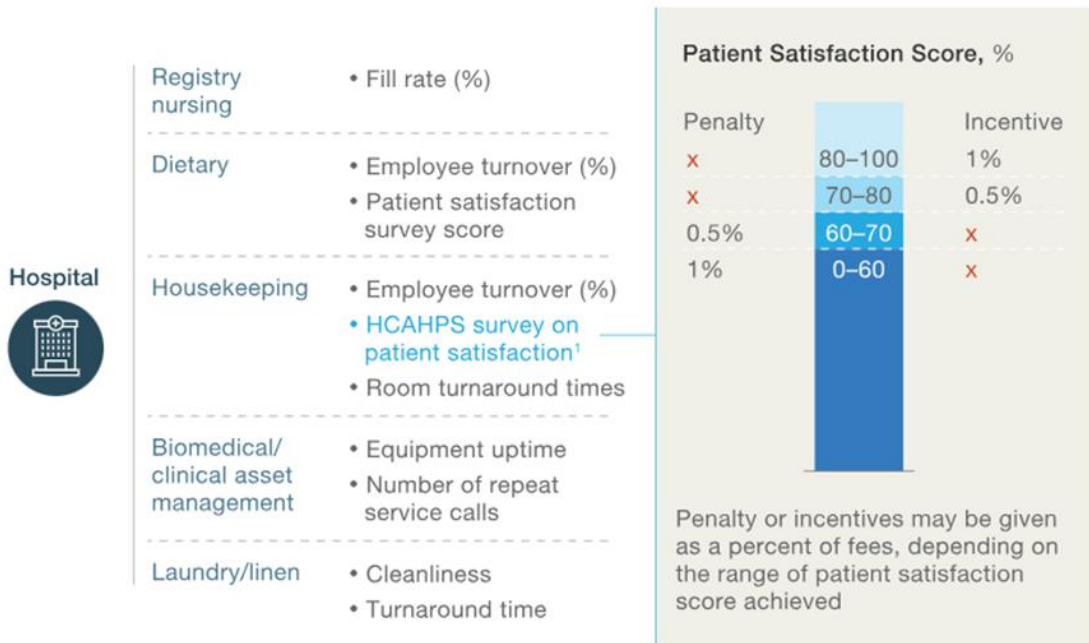
3<sup>rd</sup> October 2024

## **FREEDOM OF INFORMATION ACT 2000 – INFORMATION REQUEST**

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- 1. Are performance-based contracts being utilized in the broadly defined healthcare sector in your entity? Timespan: no limit.**
- 2. If so, what specific cases of such contracts can be identified?**
- 3. Will the number of such contracts increase, decrease, or remain the same in the future?**
- 4. Have there been any legal proceedings or court rulings related to such contracts?**
- 5. If so, what specific cases of such legal proceedings or court rulings can be identified?**
- 6. Do these contracts improve the quality of healthcare services? I do not mean here opinion but rather objective report/feedback/study.**
- 7. Are such contracts positively evaluated? I do not mean here opinion but rather objective report/feedback/study.**
- 8. Are these contracts available for analysis? I would like to analyse above all the specific Performance Indicators used in these contracts.**
- 9. Is there any specific legislation that provides the legal basis for entering into such contracts for healthcare services? In other words, what is the legal basis for entering into such contracts in the healthcare sector?**
- 10. For further clarification:**
- 11. I am interested in any performance/value/outcomes-based contracts in the healthcare sector that you can provide me with (have information about). These could include controversial contracts for providing medical services (in other words: treating people) and holding entities accountable for performance/quality/outcomes. An example of an outcome that could be used to assess a medical service provider (from a low-income country) is: “6. Average duration of waiting time before providing appropriate attention to a child (in hours and minutes from arrival to beginning of attention). The expected result is a 50 percent reduction. Full achievement of this target will represent 10 percent of the total additional award in this contract. The current baseline value for this indicator is estimated at forty minutes (as an average) in the area covered.” Such contracts are the most important for me. They are in great use for example in Germany what can be surprising.**
- 12. Another example would be a contract similar to Exhibit 1 below.**

Example incentive metrics



<sup>1</sup>Accuracy of HCAHPS score as a metric may vary based on other factors, such as age of hospital. Client and vendor should work together to define other metrics during walkthroughs or create innovative program structures (eg, absolute survey score versus change in score).

Source: McKinsey; "Purchased services and supply management contracting strategy for hospital systems" (March 2016)

13.

14. A definition of performance-based incentives: "monetary payments or other material rewards that are provided on the condition that one or more indicators of performance change, that predetermined targets are met, or both." - R. Eichler, R. Levine, *Performance incentives for global health. Potential and Pitfalls*, Washington 2009, p. 18, <https://www.cgdev.org/sites/default/files/9781933286297-Levine-performance-incentives.pdf> [access 06.07.2024]

15. Elements specific to performance-based agreements include performance targets and how they will be measured and validated, payment terms that link payment to results, reasons for termination, and specific reporting requirements. – op. cit. R. Eichler, R. Levine..., p. 67.

16. Thank you very much in advance for your response.

**Response to Questions 1 – 16:**

Unfortunately we are unable to provide the information you have requested as the cost of locating and retrieving the information exceeds the "appropriate limit" as stated in the Freedom of Information (Fees and Appropriate Limit) Regulations 2004. It has been estimated that it would take more than 18 hours to locate and retrieve the requested information. In order to obtain this information and it would exceed the £450 limit and is therefore cost prohibitive.

Under section 12 of the Freedom of Information Act 2000, Public Authorities are not obliged to comply with an information request where to do so would exceed the cost limit.

Email: [Foi.Team@Southerntrust.hscni.net](mailto:Foi.Team@Southerntrust.hscni.net)